Dear Friends:

Friends of Acadia had an extraordinary 1999, a tribute as always to you, at whatever level you give.

Foremost, we received the largest-ever pledge to a Maine conservation organization, $5-million, from Honorary Trustees Ruth and Tris Colket.

It enabled us to mount a history-making project, ACADIA TRAILS FOREVER. The goal: $13 million — $4 million from Acadia National Park entry fees and $9 million from Friends. The project will rehabilitate the park’s 130-mile foot-trail system, restore some lost trails, create five village connector paths, and privately endow the whole system in perpetuity.

On July 29, 1999, Interior Secretary Babbitt and National Park Service Director Bob Stanton helped announce the project, at Jordan Pond House. They thanked the Colkets and congratulated this organization for its vision and leadership. Babbitt noted that Acadia will become the first park in 127 years of national park history to have an endowed trail system.

Friends co-conceived, co-developed and co-funded the Island Explorer propane-powered bus system. It carried 142,000 riders, eliminated 42,000 vehicle trips, prevented the equivalent of a 133-mile-long traffic jam, and offset 560 tons of noxious emissions.

We granted $350,000 to the park and community entities. Friends’ Acadia Youth Conservation Corps and our Ridge Runners helped the park tremendously.

Once again the park’s great professionals contributed mightily to the model public-private partnership. They are well led by our colleagues Superintendent Paul Haertel and Deputy Len Bobinchock.

Friends' jet ski initiative resulted in municipal votes to ban the machines on Long, Little Long, and Somes ponds.

We opened the new Acadian Ridge Trail, a public path on private conserved property, and began building the Great Meadow Loop, which accesses the park’s trails from the sidewalks of Bar Harbor.

Our fabulous volunteers donated 4,600 hours to trail and carriage road upkeep. Others put on a non-pareil Benefit Gala that raised $270,000 for our conservation work.

Friends managed itself well—a balanced operating budget, the highest annual income ever, doubled endowments, stingy fundraising costs (3 cents on the dollar over five years).

A hundred percent of the board and staff pledged both to ACADIA TRAILS FOREVER and to general operations. This symbolizes vigorous, thorough-going commitment.

It was a year of distinction marked by your generosity at all levels. Your love for this beautiful place is manifest.

We thank you most sincerely for your support and encourage you to bring others into Friends of Acadia.

With appreciation,
Statement of Activities
For the year ending December 31, 1999

OPERATING SUPPORT AND REVENUE

<table>
<thead>
<tr>
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<td>Net contributions and membership</td>
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<td>Merchandise and other income</td>
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<td>Investment income</td>
<td>309,344</td>
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<td>Investment expense</td>
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<td><strong>Total Revenue</strong></td>
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NON-OPERATING EXPENSES

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<th>Expense Category</th>
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<th>1995</th>
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<td>Loss on disposal of equipment</td>
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<tr>
<td>Allowance for uncollectable pledges</td>
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<td>76,568</td>
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<td><strong>Total Non-Operating Expenses</strong></td>
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CHANGE IN NET ASSETS

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<tr>
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<tr>
<td>End of year</td>
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<td>$6,064,897</td>
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NET ASSETS

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<tr>
<th>Year</th>
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<th>1996</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning of year</td>
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<tr>
<td>End of year</td>
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<td>$13,783,453</td>
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NOTES TO FINANCIAL STATEMENTS

Friends of Acadia is a nonprofit, tax exempt organization under Section 501(c)(3) of the Internal Revenue Code, a publicly supported organization as defined by Section 170(b) A-6. Contributions are tax deductible to the extent provided by law. The five-year average of fund raising cost is 3.15%.

The Statement of Activity and Change in Net Assets is drawn from audited financial statements by Berry, Dunn, McNeil & Parker, Certified Public Accountants.

On IRS form 990, FOA is required to report fundraising expenses as a portion of total support and revenue. FOA’s 5-year average fundraising cost was 3.15%.
Friends of Acadia

For Friends of Acadia, 1999 was a year of proud accomplishments. Friends and the National Park Service embarked on a $13-million partnership, called ACADIA TRAILS FOREVER, to rehabilitate and endow the 130-mile foot trail system of Acadia National Park.

ACADIA TRAILS FOREVER was initiated with Acadia National Park to reverse the effects of millions of human footsteps and of the many natural events that degrade Acadia’s trails faster than crews can restore them. Acadia committed $4 million dollars, mostly from Acadia National Park entry fees, and Friends pledged to match it with $9 in private donations. Nearly $8 million was pledged or donated by the end of 1999.

Some of the firsts this program achieved: 1) Friends received the largest-ever donation to a Maine conservation nonprofit—$5 million; 2) Acadia is the first site in the 128-year history of national parks to have a privately endowed trail system; 3) Acadia is the first national park to use entry fees to match private fundraising; 4) First Lady Hillary Clinton conferred a Millennium Legacy Trail designation on the park’s 130-mile trail system, honoring the history-making restoration program.

In June 1999, Island Explorer shuttle buses set some records of their own. Over 142,000 passengers rode the Island Explorer buses, doubling initial expectations. Eight propane-powered buses operated on six routes through Acadia National Park and Mount Desert Island communities. The 28-passenger buses were free to riders and could carry up to four bicycles at a time. According to an August 1999 survey by Tom Crikelair Associates, 93% of Island Explorer passengers felt the bus system improved their visit to Acadia, and 99.7% felt that the service should continue.

Not only did the bus system improve the quality of the visitor experience, it also helped contribute to cleaner air and fewer traffic problems. According to the Maine Department of Environmental Protection, the Island Explorer buses reduced air pollutants in the Acadia region by approximately 560 tons. The National Park Service also estimated that the Island Explorer buses reduced traffic on Mount Desert Island by 27,905 automobiles and 14,773 recreational vehicles over the summer. Stretched end-to-end, these vehicles would have extended 133.4 miles, roughly the distance between Bar Harbor and Calais.

Friends of Acadia contributed approximately $20,000 to the Island Explorer in 1999 thanks to the generous support of our donors. Through Friends’ donation, Downeast Transportation purchased a gasoline-powered spare bus, rented school buses for periods of high demand, printed extra copies of the bus route maps for wider distribution, among other operational details. Friends also granted $10,000 to the Town of Bar Harbor to implement improvements on the Village Green related to the bus system. New wheelchair accessible sidewalks were built, bus route signs were installed, and the area was landscaped to accommodate waiting passengers.

The photos presented here illustrate some of Friends programs and accomplishments — for a complete list of Friends of Acadia’s accomplishments in 1999, turn to page 5.

Our thanks to the many members and donors who support Friends of Acadia.
1999 Annual Report

An Island Explorer shuttle bus on the Park Loop Road, one of six routes on the island in 1999. 142,260 passengers chose to ride the buses rather than drive their cars, reducing emissions and traffic congestion.

Acadia Youth Conservation Corps put newly learned trail skills to work reconstructing the Jordan Pond Trail. In 1999, the AYCC hauled and spread more than 100 yards of crushed rock and gravel; lined more than 100 yards of tread with new wall or coping stone; moved 20 yards of rock construction material by high-line system; built 1,485 feet of graveled tread, and prepared 295 feet of extra tread for finishing. The result is a well-built, ecologically friendly, front-country trail.

Acadia Trails Forever was inaugurated on July 29, 1999. ATF Chairman Charlie Tyson, Friends Chairman Lee Judd, Ruth Colket, Tristram Colket, Friends President Ken Olson, NPS Director Robert Stanton and ANP Superintendent Paul Haertel joined Interior Secretary Bruce Babbitt (speaking) in introducing and honoring the model public-private partnership that will rehabilitate and endow Acadia’s 130-mile historic trail system.

The Maine Conservation Corps began construction with Friends and the park of the Great Meadow Loop, a village connector trail planned to provide easy walking access to the Jesup Path, and other park trails, from Bar Harbor.

Friends funded the Ridge Runner program for the fourth consecutive year. Among other responsibilities, the Ridge Runners: erected 280+ cairns on Sargent, Penobscot, and Cadillac mountains, and destroyed numerous unauthorized and misleading cairns and rock assemblages.

Secretary Babbitt unveiled a surprise gift of thanks for the Colkets. From left, Ken Olson, Bob Stanton, and Paul Haertel look on.

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Secretary Babbitt unveiled a surprise gift of thanks for the Colkets. From left, Ken Olson, Bob Stanton, and Paul Haertel look on.
Friends of Acadia

FOA Advocacy:

- Co-created, co-funded, and co-managed 8-bus MDI public transit system, propane-powered, which carried 142,260 passengers, removed 27,905 cars and 14,773 recreation vehicles, prevented 560 tons of emissions, and averted the equivalent of a 133-mile-long traffic jam.
- Achieved, with Bar Harbor, first state-approved municipal ban on jet skis (Hamilton Pond).
- Drafted ordinances that were passed by towns of Southwest Harbor and Mount Desert to ban jet skis on Long Pond, Little Long Pond, and Somes Pond, and by town of Tremont to establish 10-hp motor limit on Seal Cove and Hodgdon Ponds.

FOA Donations to Park and Communities:

- Initiated, with park, ACADIA TRAILS FOREVER, the $13-million, first-in-America campaign to rehabilitate and privately endow a national park trail system, first to match park entry fees, announced on July 29 at park by Interior Secretary Bruce Babbitt and Park Service Director Robert Stanton.
- Raised the largest monetary gift to a Maine conservation organization, $5 million, to open the Acadia Trails Forever campaign.
- Contributed $204,000 to park for carriage road maintenance.
- Contributed $121,199 to park and communities for trails and other conservation projects.
- Donated wages of 35 in-park seasonal workers.
- Surpassed $1.6 million in cumulative gifts to park and communities, 1989-1999.

FOA Trail, Carriage Road and Other Projects:

- Funded Acadia Youth Conservation Corps, of 17 high school students, four Park Service leaders, who, on the trails — hauled and spread more than 100 yards of crushed rock and gravel, lined more than 100 yards of tread with new wall or coping stone, re-vegetated eroded areas with native plants, moved 20 yards of rock construction material by high-line system, built 1,485 feet of gravelled tread, prepared 295 feet of extra tread for finishing, constructed 3 dips, 28 checks, and 12 culverts (for drainage), built 40 feet of railing at Sand Beach, constructed 40 feet of bogwalk at Bernard Mt.; and, on the carriage roads — cleaned 3,245 feet of ditch, removing 19 yards of material, restored 393 feet of ditch wall, placed 298 ditch floor tiles, built 14 stone culverts.
- Hired five college-aged Ridge Runners who — erected 200+ cairns on Sargent, Penobscot, and Cadillac mountains, destroyed numerous unauthorized and misguided cairns and rock assemblages, eliminated 50 superfluous blazes painted on rocks, hiked 804 miles, contacted over 2600 individuals or groups with trail information, donated spring water and maps, informed visitors about “Leave No Trace” principles, participated in several search and rescue operations, assisted park with visitor surveys and trail and carriage road monitoring studies.
- Constructed 5,000 feet of Acadian Ridge Trail, completing this public footpath on private, conserved property.
- Contributed 4,681 hours of trail & carriage road volunteer maintenance.
- Sponsored 9 British Trust for Conservation trail volunteers.

FOA Management:

- Doubled net assets, including pledges, from $6.1 million to $13.8 million.
- Secured highest-ever cash revenues, $5.0 million.
- Obtained highest-ever number of gifts.
- Reduced fundraising costs from 7.7 cents to 2.3 cents per dollar of total revenue, for a four-year average of 3 cents.
- Balanced operating budget.

Accomplishments Highlights

1999 Grants

<table>
<thead>
<tr>
<th>Category</th>
<th>Grant Amount</th>
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<tr>
<td>Carriage Road Maintenance</td>
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<tr>
<td>Acadia Youth Conservation Corps</td>
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<tr>
<td>Field Crew Leader &amp; Volunteer Program</td>
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<tr>
<td>Ridge Runner Program</td>
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<tr>
<td>Donation Box Proceeds</td>
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<td>Historic Trails Project</td>
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<tr>
<td>Acadia National Park Interns</td>
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<td>Public Lands Corps</td>
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<td>Georgia Pacific/NPCA Trail &amp; CR Signs</td>
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<td>Peregrine Falcon Study</td>
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<td>Acadia Winter Trails Association</td>
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<td>Acadia National Park–Firefighters Training</td>
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<tr>
<td>Take Pride in Acadia Day</td>
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<tr>
<td>National Trails Day</td>
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Total Acadia National Park Grants: $310,629

Community Grants

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<th>Category</th>
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<tr>
<td>Downeast Transportation</td>
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<tr>
<td>Acadia Ridge Trail</td>
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<td>Jet Ski Initiative</td>
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<tr>
<td>DART for Computer Information Kiosk</td>
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<td>Citizens to Save Maine’s Heritage</td>
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<td>Village Connector Trails</td>
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<td>Acadia Wildlife Foundation</td>
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<tr>
<td>MDI Search &amp; Rescue</td>
<td>$500</td>
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<tr>
<td>Schoodic Initiative</td>
<td>$25</td>
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</table>

Total Community Grants: $39,362

Total 1999 Grants: $349,991
We are deeply grateful for the generosity of all who gave in 1999.

THE FOLLOWING INDIVIDUALS AND ORGANIZATIONS CONTRIBUTED TO THE FRIENDS OF ACADIA ANNUAL FUND:

$10,000 +
Anonymous
Mr. Peter Blanchard, III
Mrs. Kathryn W. Davis
Mr. and Mrs. Shelby M.C. Davis
Mr. and Mrs. John H. J. Guth
Mr. and Mrs. Jack Perkins
Mr. David Rockefeller
Mrs. Diana Davis Spencer
Mr. and Mrs. William P. Stewart
Mr. and Mrs. George Strawbridge, Jr.

$5,000 — $9,999
Mr. Scott Asen
Mrs. Eleanor Bourke
Mrs. B. E. Carpenter
Mr. James Clark and Ms. Susanna Porter
Mr. Charles F. Kane, Jr. and Ms. Annie Eldridge
Mr. Laurance S. Rockefeller

$1,000 — $4,999
Anonymous
Mr. and Mrs. O. Kelley Anderson, Jr.
Mr. and Mrs. Michael Beattey
Mr. and Mrs. Benjamin M. Belcher
The Hon. and Mrs. Robert O. Blake
Mr. Robert E. Blum
Mr. and Mrs. Reginald Brack
Mr. and Mrs. William Brandt
Dr. and Mrs. Keith Brodie
Mr. and Mrs. Burrow Brooks
Mr. and Mrs. Francis I. G. Coleman
Mr. and Mrs. Tristram C. Colket, Jr.
Mr. T. A. Cox
Dr. and Mrs. Bernhoff A. Dahl
Mr. and Mrs. F. Eugene Dixon, Jr.
Mr. Richard P. Donohoe
Dr. Dianna and Mr. Benjamin Emory
Mr. and Mrs. Wilton H. Fair
Mrs. Walter Ford
Ms. Anne Franchetti
Mr. and Mrs. W. West Frazier, IV
Mr. and Mrs. Paul Fremont-Smith, Jr.
Mr. and Mrs. Paul Growald
Dr. and Mrs. Joseph Hafkenschiel
Mr. Stephen W. Hanzé
Mr. and Mrs. Peter Iselin
Mr. and Mrs. Denholm M. Jacobs
Mr. and Mrs. H. Lee Judd
Mr. and Mrs. Jerry Kaufman
Mr. and Mrs. Keith Kroeber
Mr. and Mrs. James Anson Lash
Ms. Linda W. Lewis
Mr. and Mrs. F. Benjamin MacKinnon
Mrs. C. Deering McCormick
Mrs. Donald G. McLean
Mr. and Mrs. Roland Mitchell
Mr. W. Kent Olson
Mr. and Mrs. C. W. Eliot Paine
Mr. and Mrs. Eben Pyne
Estate of Mrs. Mary Clark Rockefeller
Ms. Clare F. Shapley
Dr. and Mrs. Dennis Shubert
Mr. and Mrs. E. Newbold Smith
Mr. Richard Storck
Mr. and Mrs. Donald B. Straus
Mr. and Mrs. Morris Stroud
Mr. and Mrs. W. B. Dixon Stroud, Jr.
Mrs. Anne Kanzler Thompson
Mr. Cuthbert Train
Mr. and Mrs. Thomas Uhlman
Dr. and Mrs. Otis D. Wolfe
Mr. and Mrs. Stuart Woods
Mrs. Charles H. Woodward

$500 — $999
Anonymous
Mr. Tom Barrett
Mr. and Mrs. Edward McC. Blair
Mr. and Mrs. Richard Blanchard
Mr. and Mrs. Edward A. Brown, III
Mr. Charles Butt
Rev. and Mrs. Breton H. Carey
Mr. and Mrs. Stephen Chazen
Mr. Charles S. Chester, Jr.
Mr. Earl Gollier and Ms. Marion Anderson
Mr. Harrington M. Cummings
Mr. and Mrs. Duyckinck H. Cushman
Mr. Stephen M. Dungan and Ms. Pam Weathers
Mr. and Mrs. Frederick Dupree, Jr.
Mrs. John C. Eddison
Mr. and Mrs. John J. Emery
Mr. and Mrs. L. Martin Everett, Jr.
Mr. and Mrs. Thomas Flourney, III
Mr. and Mrs. Thomas H. Fox
Mr. and Mrs. Philip L. Geyelin
Mr. and Mrs. David Goodrich
Mr. Michael E. Goriensky
The Rt. Rev. and Mrs. J. Clark Grew
Mr. and Mrs. Richard C. Habermann
Mr. and Mrs. G. Bernard Hamilton
Mr. and Mrs. Robert L. Hatch
Mrs. August Heckscher
Mr. and Mrs. Aaron J. Heyerdahl
Dr. and Mrs. Leonard F. Hirsh, Jr.
Rev. and Mrs. Richard Kinsinger
Mr. and Mrs. E. Robert Kinney
Mr. and Mrs. Gilbert H. Kinney
Mr. and Mrs. Eugene B. Kinsella
Mr. and Mrs. Robert P. Kogod
Mr. Joe Lunny
Mr. and Mrs. William A. McCue
Mr. and Mrs. Don H. McKee, Jr.
Mrs. James W. Michel
Mr. and Mrs. K. David Milbury
Mr. and Mrs. Mark Miller
Mr. and Mrs. Edwin N. B. Nalle
Mr. and Mrs. Richard B. Omlstead
Mr. and Mrs. Robert Pennoyer
Mr. H. Bradlee Perry
Mr. Michael Roach
Ms. Katheryn Russi
Mr. John F. Sauer
Mr. and Mrs. Robert Shafer
Mr. and Mrs. Huston T. Simmons
Mr. Don C. Smith
Mr. and Mrs. Richard V. St. John
Ms. Patty R. Stanley
Mr. A. Wakelee Swartz, Jr.
Ms. Bashia Szynanska
Ms. Anna Coxe Toogood
Mr. and Mrs. John R. Wanamaker
Mr. and Mrs. Norbert W. Young, Jr.
Anonymous
Mr. and Mrs. Roger Ackerman
Mr. and Mrs. J. H. Michael Agar
Mr. and Mrs. Schofield Andrews, III
Mr. and Mrs. Alexander Arduin
Mr. and Mrs. Philip G. Bennett
Mr. and Mrs. James G. Blaine, II
Mr. Frank A. Bodnar
Mr. and Mrs. Charles Bond, III
Ms. Ellen T. Brawley
Mr. and Mrs. John H. Briggs
Mr. and Mrs. William E. Eason, Jr.
Mr. and Mrs. Lawrence C. Eaton
Mr. and Mrs. Charles H. Erhart, Jr.
Mr. Bob Fallon and Ms. Joan Leening
Ms. Dianne Fecteau and
Mr. Ken Clarke
Mr. and Mrs. Nathaniel Fenton
Mr. John H. Forsgren
Mr. Charles K. Foster, Jr.
Mr. and Mrs. William G. Foulke
Mr. and Mrs. Charles P. Gogolak
Dr. Neva Goodwin and
Mr. Bruce Mazlish
Ms. Jane Gray
Mr. and Mrs. Charles R. Grigg
Mr. and Mrs. Henry F. Harris
Mr. Christopher M. Harte and
Ms. Katherine Stoddard Pope
Mrs. Raymond Hawtin
Mr. and Mrs. Fritz Heimann
Mrs. John O. Henry
Mr. and Mrs. Ben Hubbard
Mr. and Mrs. Christopher Hutchins
Mr. and Mrs. John W. Ingle, Jr.
Mrs. Linda B. Jonas
Mr. and Mrs. Bruce Jones
Mr. and Mrs. John Kelley, III
Mr. and Mrs. David S. Kirkland
Dr. and Mrs. Leung Lee
Mr. and Mrs. Edward H. Leiter
Ms. Ann Levin
Mr. and Mrs. Robert Libkind
Mr. Harry R. Madeira
Mr. and Mrs. Joseph Marcus
Mr. and Mrs. Michael Marmer
Mr. and Mrs. Clement McGillicuddy
Mrs. Ethel B. Nalle
Mr. and Mrs. William V. P. Newlin
Mr. and Mrs. Peter P. Nitze
Mr. and Mrs. Robert L. Nodding
Ms. Wendy J. Palmquist
Mr. George L. Peabody
Mr. Samuel P. Peabody
Dr. and Mrs. Henry P. Pendergrass
Mrs. George W. Pepper, III
Mr. and Mrs. Ferguson Peters
Mr. and Mrs. Raymond Rappaport
Mr. and Mrs. Henry T. Reath
Mr. and Mrs. Joseph V. Reed
Ms. Susan B. Roberts
Mr. and Mrs. T. Williams Roberts, III
Mr. and Mrs. James S. Rogers
Mr. and Mrs. William Rudolf
Dr. Steven Sullivan
Mr. and Mrs. Russ Salisbury
Mr. and Mrs. Peter Sellers
Mr. and Mrs. Conrad N. Shisler
Mr. Frederick B. Stallman, Jr.
Mrs. Rebecca R. Stebbins
Mr. Jonathan Stein
Mr. and Mrs. George G. Stevenson
Mr. William F. Sweet
Mrs. Elizabeth T. Taylor
Mr. R. D. Treadwell
Mr. and Mrs. William C. Trimble, Jr.
Mr. and Mrs. Michael S. Tripplett
Mr. and Mrs. Christopher H. Willis
Mr. Henry J. Winn
Ms. Joanne Yates and
Mr. Craig Murphy
Mrs. Jane S. Zirklinton
Mr. and Mrs. Walter Abbott
Mr. and Mrs. James D. Abeles
Mr. Robert M. Abelson
Mr. and Mrs. David A. Anderson
Mr. M. Anderson and
Ms. L. Ostergren
Mr. and Mrs. Robert C. Anderson
Jennifer Anderson-Lawrence and
Stuart Lawrence
Mr. and Mrs. David Andrews
Mr. John W. Andrews
Mr. and Mrs. Richard H. Ardnts
Mr. and Mrs. Adrian Asherman
Mr. and Mrs. Eugene A. Aubry
Mrs. Robert H. Averett
Mr. Greg Baer
Mr. and Mrs. Robert J. Barnett
Mr. and Mrs. Larry Bartelt
Mr. Alfred P. Barton
Mr. E. B. Bates
Mr. and Mrs. James E. Bayne
Mr. Harry B. Beach
Mr. and Mrs. Dennis Beavers
Mr. and Mrs. Richard Beck
Mr. and Mrs. Henry P. Becton
Mr. and Mrs. Norman Beecher
Mrs. W. Bell-Watkins
Mr. and Mrs. William E. Benjamin, II
Mr. and Mrs. Gordon Berg
Mr. and Mrs. Arthur N. Berry
Mr. Steven Bien
Ms. Karen Smith Bigelow
Mr. and Mrs. Robert Bird
Mr. and Mrs. Tom Blagden
Mr. Michael J. Blasik and
Ms. Nancy H. Morrison
Mr. Larry Blood
Mr. and Mrs. Joseph Bonaventura, Jr.
Pete and Beverly Bono
Mr. William Braun
Mr. and Mrs. David W. Breeden
Mr. and Mrs. Andrew J. Breen
Mr. James Brennenstuhl & Family
Ms. Anne E. Bridges and
Mr. Paul C. Bates
Mr. and Mrs. Audsley F. Bridges
Mr. and Mrs. J. Reeve Bright
Ms. Althea Buallard
Dr. Walter Bundy, III
Mr. Michael S. Buskies
Dr. Walter Bundy, III
Mr. and Mrs. Edwin O. Bussey, Jr.
Mr. and Mrs. David Butler
Ms. Amy Campbell
Mr. and Mrs. Mark Campbell
Mr. Rob Canora
Mr. and Mrs. Robert Cawley
Mr. and Mrs. William H. Ceckler
Mr. Dexter Chafee
Ms. Betsy Maria Chalfin
Major and Mrs. Henry Chary
Ms. Mary Chevalier
Ms. Susan F. Chomia and
Mr. Allen Zimmerman
Mrs. George R. Clark
Mr. and Mrs. P. Hamilton Clark, III
Mrs. Percy H. Clark, Jr.
Mrs. Sheila W. Clark
Dr. and Mrs. Thomas Clark
Mr. Lee Clarke and
Ms. Kristin Neun
Mrs. James D. Clement, Jr.
Mr. and Mrs. Stephen C. Clement
Ms. E.H. Marcelle Coffin
Mr. and Mrs. Clarke Coggeshall
Mr. Richard Cohen and
Ms. Pamela Hattem
Mr. John Colberg and
Ms. Maria Kolenda
Dr. Molly and Mr. Tom Collins
Mr. and Mrs. G. Contomichalos
Mr. and Mrs. Bernard K. Cough
Ms. Moira Creaser
Mr. and Mrs. Charles Curran
Mr. and Mrs. Stephen Cushion
Mr. Marinus Cutler
Mr. and Mrs. Richard S. Dabbs
Mrs. Elizabeth H. Damrosch
Mr. and Mrs. William V. Daniel
Ms. Peggy J. Danneman
Mr. and Mrs. John C. Dapp
Dr. and Mr. David C. Dean
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**Secretary**  
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Timothy Healy  
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### Honorary Trustees

- Stephanie Clement  
- Conservation Director
- Marla Major  
- Associate Conservation Director
- Diana McDowell  
- Director of Operations
- W. Kent Olson  
- President
- Ann T. Schwartz  
- Director of Development
- Theresa Sosa  
- Development & Outreach Coordinator

### Staff

- Stephanie Clement  
- Conservation Director
- Marla Major  
- Associate Conservation Director
- Diana McDowell  
- Director of Operations
- W. Kent Olson  
- President
- Ann T. Schwartz  
- Director of Development
- Theresa Sosa  
- Development & Outreach Coordinator

### Seasonal Staff

- Mike Alley  
- Field Crew Leader
- Joe Cashion  
- Ridge Runner
- Ali Davis  
- Ridge Runner
- Molly Dodge  
- Ridge Runner
- Tim Foley  
- Recreation Intern
- Brian Hiester  
- Ridge Runner
- Paxton Marshall  
- Park Management Intern
- Christy Nuss  
- Ridge Runner

### Honorary Trustees in Memoriam

- Arthur Gilkes  
- Gladys O’Neil  
- Mrs. David Rockefeller  
- Robert Suminsby  
- Charles R. Tyson
The mission of Friends of Acadia is to preserve and protect the outstanding natural beauty, ecological vitality, and cultural distinctiveness of Acadia National Park and the surrounding communities, and thereby to ensure a high quality experience for visitors and residents.

OPERATING PHILOSOPHY

To accomplish our mission, we...

خطوط الكرتون

Champion park interests: We advocate for Acadia National Park among the general public, before Congress, and within the National Park Service and other government entities, whether federal, state or local. We forge alliances with agencies and nonprofits to nullify outside threats.

Represent park users: We speak for users in the continual betterment of the park and its operations. We seek a broad membership: everyone who visits Acadia National Park is encouraged to join Friends of Acadia.

Make targeted grants: We raise private-sector funds for select capital projects in Acadia National Park and for its enlightened stewardship. We strive to supplement federal appropriations and services, not replace them.

Enhance communities: We promote conservation in border communities through programs and grants that enhance their natural character and complement park values.

Promote volunteerism: We supply a corps of motivated volunteers to meet designated park needs, including the upkeep of trails and carriage roads.

Produce tangible results: We achieve measurable results from programs and funds expended.

Leverage donated funds: We operate on a sound financial basis, leveraging member dues and other gifts to bring the highest conservation return per donated dollar.

Operate independently: We function as a free-standing nonprofit organization, supportive of the park but independent from it. We reserve the right to differ respectfully.