Friends of Acadia

2000 Annual Report
Dear Friends of Acadia:

Your dues and other contributions accomplished a tremendous amount in 2000.

Some Highlights:

Our ten-year trails rehabilitation began in earnest. The first of several yearly expansions of park trail crews, plans, and projects commenced. We are indebted to Ruth and Tris Colket, our visionary lead benefactors. They and the 1,050 other ACADIA TRAILS FOREVER campaign contributors sped us to the $9-million mark a year early. Donors are rapidly fulfilling pledges, fueling the trail work along with $4 million in park visitor fees and other federal funds.

Friends’ cumulative grants to the park and communities (1989-2000) surpassed $2.1 million. We underwrote 43 in-park employees, up from 16 in 1995— Acadia Youth Conservation Corps members, Ridge Runners, interns, carriage road and trail crews. In a national park, people are the programs. They keep Acadia beautiful and make it more resilient to human impacts.

The Island Explorer transit fleet, co-developed by Friends and numerous partners, grew to 17 propane buses. Ridership increased 39% to 193,000, removing an estimated 58,000 vehicles from Mount Desert Island roads. This prevented 5.3 tons of pollutants and spared the island the equivalent of a 183-mile traffic jam.

Acadia once again benefited from an industrious and successful park staff. We salute them all by acknowledging Superintendent Paul Haertel and his deputy, Len Bobinchock.

We also say thanks to a dedicated corps of Friends of Acadia volunteers in the park and in the board and committee structure.

Friends of Acadia balanced its budget. The six-year audited cost to raise a dollar was 3.7 cents. In a rough market, our investments returned 5.4 percent, outperforming the S&P 500 index by 14.5 percent.

This organization’s capacity to give to the park, defend it from threats, advocate before Congress, and influence national park policy is the direct outcome of your donations.

Thank you for your strong confidence in this important work.

H. Lee Judd, Chairman of the Board
W. Kent Olson, President
Nathaniel Fenton, Treasurer
Statement of Activities

For the year ending December 31, 2000

**OPERATING REVENUE, GAINS & OTHER SUPPORT**

<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Contributions, grants and membership received</td>
<td>$3,732,824</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Change in contributions receivable</td>
<td>(2,466,992)</td>
<td></td>
<td></td>
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<tr>
<td>Events</td>
<td>$278,515</td>
<td></td>
<td></td>
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<tr>
<td>Merchandise and other revenues</td>
<td>$27,123</td>
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<tr>
<td>Investment income</td>
<td>$488,757</td>
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<td></td>
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<tr>
<td>Investment expense</td>
<td>(29,275)</td>
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**TOTAL OPERATING REVENUE, GAINS & OTHER SUPPORT** $2,030,952

**OPERATING EXPENSES**

<table>
<thead>
<tr>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Program Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Resource preservation and protection</td>
<td>$680,981</td>
<td></td>
<td></td>
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<tr>
<td>Education and outreach</td>
<td>$285,788</td>
<td></td>
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<tr>
<td>Total Program Services</td>
<td>$966,769</td>
<td></td>
<td></td>
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<tr>
<td>Supporting Services</td>
<td></td>
<td></td>
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<tr>
<td>Development, fundraising and membership</td>
<td>$177,217</td>
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<tr>
<td>Management and general</td>
<td>$98,151</td>
<td></td>
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<tr>
<td>Total Supporting Services</td>
<td>$275,368</td>
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**TOTAL OPERATING EXPENSES** $1,242,137

**CHANGE IN NET ASSETS FROM OPERATIONS** $788,815

**NON-OPERATING INCOME (EXPENSE)**

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<tr>
<th></th>
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<tbody>
<tr>
<td>Investment income</td>
<td>$224,851</td>
<td></td>
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<tr>
<td>Loss on disposal of equipment</td>
<td>(723)</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Decrease in provision for uncollectible pledges</td>
<td>100,000</td>
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<td></td>
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<tr>
<td>Total non-operating income</td>
<td>$324,128</td>
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**TOTAL CHANGE IN NET ASSETS** $1,112,943

**NET ASSETS**

<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>Beginning of year</td>
<td>$13,783,453</td>
<td>$13,783,453</td>
<td>$13,783,453</td>
<td>$13,783,453</td>
<td>$13,783,453</td>
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<tr>
<td>End of year</td>
<td>$14,896,396</td>
<td>$14,896,396</td>
<td>$14,896,396</td>
<td>$14,896,396</td>
<td>$14,896,396</td>
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</table>

**NOTES TO FINANCIAL STATEMENTS**

Friends of Acadia is a nonprofit, tax exempt organization under Section 501(c)(3) of the Internal Revenue Code, a publicly supported organization as defined by Section 170(b) A-6. Contributions are tax deductible to the extent provided by law. The six-year average of fundraising cost is 3.66%.

The Statement of Activity and Change in Net Assets is drawn from audited financial statements by Berry, Dunn, McNeil & Parker, Certified Public Accountants.

**FUNDRAISING EXPENSES**

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Revenue</th>
<th>Fundraising</th>
<th>Fundraising as % of Total Revenue</th>
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</thead>
<tbody>
<tr>
<td>1995</td>
<td>$1,499,140</td>
<td>57,594</td>
<td>3.84%</td>
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<tr>
<td>1996</td>
<td>$1,136,884</td>
<td>45,043</td>
<td>3.96%</td>
</tr>
<tr>
<td>1997</td>
<td>$1,655,708</td>
<td>48,251</td>
<td>2.91%</td>
</tr>
<tr>
<td>1998</td>
<td>$768,160</td>
<td>3.84%</td>
<td>*</td>
</tr>
<tr>
<td>1999</td>
<td>$8,707,526</td>
<td>45,043</td>
<td>3.96%</td>
</tr>
<tr>
<td>2000</td>
<td>$2,355,080</td>
<td>48,251</td>
<td>2.91%</td>
</tr>
</tbody>
</table>

*After investment loss (change in market value)  All figures are derived from audited financials, not IRS Form 990.”
1) ACADIA TRAILS FOREVER
Through ACADIA TRAILS FOREVER, Friends established endowments to fund trail reconstruction and maintenance. Friends raised $9 million in private funds, and the park is committing $4 million, to: 1) rehabilitate the 130-mile foot path system over ten years; restore some unmarked trails; 3) create five village connectors (paths to link communities with the park); and 4) endow the system’s maintenance in perpetuity. Endowments are also established to fund the Acadia Youth Conservation Corps and the Ridge Runner Program.

2) ANP Recreation Intern
For the fifth year, FOA hired a Recreation Intern to work with Charlie Jacobi, NPS Resource Management Specialist, to monitor visitor use of trails and carriage roads. Among other things, he maintained electronic trail usage counters, conducted visitor surveys, entered survey data into spreadsheets, and generally assisted with visitor outreach on the trails and carriage roads.

3) Acadia Winter Trails Association
A local volunteer group sponsored by Friends, AWTA devotes many hours after snowstorms to grooming 33 miles of carriage roads for cross-country skiing. Groomed trails stand up well to thaws and drizzle, allowing skiers and snowshoers to get the most out of unpredictable snow seasons.

4) Acadia Youth Conservation Corps
Funded by donations and an ACADIA TRAILS FOREVER endowment, the 2000 AYCC employed 14 high-school age members and four adult crew leaders from June 24 through August 18. AYCC projects are integrated into the annual work plans of the park trail crew and carriage road crew, with park staff providing leadership and assistance with the technically demanding aspects of the work. See page 6 for a list of their major accomplishments.

5) Conservation Easement Monitoring
Friends made a grant of $5,000 to contract a private stewardship professional to work with the park to develop the baseline data system and monitor 10 park-held conservation easements. Acadia holds 160 easements on more than 11,000 acres.

6) Island Explorer
Friends once again partnered with Acadia National Park, the Maine Department of Transportation, the U.S. Department of Transportation, MDI municipalities, and others to operate the Island Explorer bus system. Nine propane-powered buses were added to the fleet in 2000, bringing the total to 17, enabling Downeast Transportation to increase service on several routes. Over 193,000 passengers boarded the Island Explorer in 2000, reducing summer traffic by nearly 58,000 vehicles. Visitor entry passes helped pay for bus operations.

7) Preserving Historic Trails Conference
In October 100 trail professionals from around the country gathered in Bar Harbor to discuss the challenges of preserving historic trail features such as raised gravel turnpiking, Civilian Conservation Corps stone-work, bridges, drainage systems, overlooks, and other built features. Sponsored by Friends of Acadia, the Olmsted Center for Landscape Preservation, and Acadia National Park.

(continued on page 5)
5) Conserved land on Greening Island

6) More people discovered the ease of using the Island Explorer buses.

7) Discussing Acadia trail reconstruction efforts on the Jordan Pond Trail

8) Jet Ski Initiative — Somes Sound
8) Jet Ski Initiative
Friends worked with the town of Tremont to successfully petition the Commissioner of Inland Fisheries and Wildlife for 10-horsepower restrictions on Seal Cove and Hodgdon Ponds. These ponds, which border Acadia National Park, were the only remaining ponds on MDI where jet skis were allowed. Friends also completed a survey of Somes Sound property owners, mooring owners, lobstermen, sailors, and commercial tour boat operators. The survey showed strong support for banning jet skis on the Sound.

9) Ranger Bicycles
Using visitor contributions gathered at donation boxes in the park, Friends granted $6,500 to Acadia National Park last year to purchase five specially equipped mountain bikes for park rangers to use on carriage road patrols. Visitors responded favorably to the increased field presence of park rangers, and bicycle patrols may expand in future years to the Park Loop Road and to Isle au Haut.

10) Ridge Runners
FOA fielded five Ridge Runners last summer, one of whom was a volunteer from the Czech Republic. The Ridge Runners hiked over 1,200 miles in the park, contacted over 2,500 visitors with Leave No Trace messages, destroyed over 200 misleading cairns/rock piles, rebuilt over 200 fallen cairns, handed out water and maps, and served as FOA’s roving ambassadors. Friends initiated this program in 1997.

11) Rural Design Guidelines Workshop
Friends granted $6,184 to the Town of Bar Harbor to organize a Rural Design Guidelines workshop with the National Trust for Historic Preservation. The goal was to develop guidelines for building design elements, such as lighting, buffering, and signage in the downtown Hulls Cove area and the surrounding rural residential lands. Bar Harbor was selected as one of three pilot projects by the National Trust. Bar Harbor will use the guidelines developed through the project to help shape future development in the Hulls Cove region.

12) Schoodic Initiative
The U.S. Navy is scheduled to complete operations at its base on Schoodic Point in June 2002. The base was established in the 1930s at Schoodic through an arrangement between John D. Rockefeller, Jr. and the Navy to remove a dilapidated radio station at Otter Point on Mount Desert Island. Since that time, the base has grown to over 100 acres in size, with more than 50 buildings. The property and facilities are expected to revert to the National Park Service once the Navy leaves. Friends and other stakeholders, including area universities and colleges, The Jackson Laboratory, the state, and local towns, have been working with Acadia National Park to develop a Learning Center at the site, which could include research facilities and classroom/office space for educators.

13) Village Connector Trails
With funding from Friends and the park, the Maine Conservation Corps constructed a 1/2-mile segment of the Great Meadow Loop, a village connector trail that provides easy walking access to the Jesup Path, and other park trails, from Bar Harbor. The brochure, Reviving an Island Tradition: Acadia’s Great Meadow Loop, was created with the assistance of the NPS Rivers and Trails Program to inform visitors and residents about this new opportunity to walk into the park, and leave their cars behind.
**2000 Grants**

### ACADIA NATIONAL PARK GRANTS

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<tr>
<th>Project</th>
<th>Direct</th>
<th>Indirect</th>
<th>Total</th>
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<tbody>
<tr>
<td>Carriage Road Maintenance</td>
<td>215,000</td>
<td></td>
<td>215,000</td>
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<tr>
<td>ATP - Capital Grants to ANP</td>
<td>51,113</td>
<td>5,371</td>
<td>56,484</td>
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<td>Penobscot Falcon Study</td>
<td>1,000</td>
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<tr>
<td>AYCC - Grant &amp; Supplies</td>
<td>40,000</td>
<td>7,731</td>
<td>47,731</td>
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<tr>
<td>Field Crew Leader and Volunteer Supplies</td>
<td>13,987</td>
<td>8,883</td>
<td>22,870</td>
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<td>ANP Interns</td>
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<td>3,135</td>
<td>3,135</td>
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<tr>
<td>Wheelchair Accessible</td>
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<tr>
<td>Carriage Maintenance</td>
<td></td>
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<tr>
<td>Ridgemen Program</td>
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<td>15,899</td>
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<tr>
<td>AWTA</td>
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<td>TPIAD</td>
<td>2,142</td>
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<tr>
<td>National Trails Day</td>
<td>577</td>
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<tr>
<td>Land Futures - Easement Monitoring</td>
<td>5,000</td>
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<td>Donation Box Income</td>
<td>6,500</td>
<td>6,500</td>
<td>6,500</td>
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<tr>
<td>(Ranger Bicycles)</td>
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<tr>
<td>ANP Picnic</td>
<td>267</td>
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<td>267</td>
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<tr>
<td>Preserving Historic</td>
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<tr>
<td>Trails Conference</td>
<td>7,003</td>
<td>7,003</td>
<td>14,006</td>
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**Total ANP Grants**

339,000 34,708 394,388

### OTHER GRANTS

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<tr>
<th>Project</th>
<th>Direct</th>
<th>Indirect</th>
<th>Total</th>
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</thead>
<tbody>
<tr>
<td>Island Explorer Propane Buses</td>
<td>34,663</td>
<td>4,933</td>
<td>39,596</td>
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<tr>
<td>Scholastic Initiative</td>
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<td>50</td>
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<td>Jet Ski Initiative</td>
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<td>2,472</td>
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<tr>
<td>Village Connector Trails</td>
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<td>766</td>
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<tr>
<td>VCT - Acadia Ridge Trail</td>
<td>274</td>
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<tr>
<td>VCT - Acadia Ridge Trail Maintenance</td>
<td>748</td>
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<tr>
<td>VCT - Great Meadow Loop</td>
<td>460</td>
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<tr>
<td>SWH New Century</td>
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<td>300</td>
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<td>Tree Trust</td>
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<td>Airport Taxiway Fund</td>
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<td>MDI Water Quality Coalition</td>
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<td>300</td>
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<tr>
<td>Rural Design Guidelines Workshop</td>
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<td>2,184</td>
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<tr>
<td>Frenchman Bay Conservancy</td>
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<td>1,000</td>
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<td>Acadia Wildlife Foundation</td>
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<tr>
<td>Earth Day</td>
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<td>Blagden Book Project</td>
<td>15,042</td>
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<tr>
<td>Isleford Film Project</td>
<td>22,254</td>
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<tr>
<td>Total Other Grants</td>
<td>34,663</td>
<td>36,856</td>
<td>91,519</td>
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**TOTAL 2000 GRANTS**

374,263 111,624 485,887

### Accomplishments

**FOA Donations to Park and Communities:**

- **ACADIA TRAILS FOREVER**
  - First privately endowed trails system in 129-year national park history and first park to use entry fees ($4 million) to match private donations ($9 million).
  - Completed, a year early, ACADIA TRAILS FOREVER $13-million campaign to:
    - rehabilitate, over ten years, Acadia’s 130-mile trail system
    - restore 11 miles of abandoned paths
    - develop five village connector trails to link communities with the park and endow system’s maintenance in perpetuity.
  - Co-funded and co-managed 17-bus Island Explorer propane-powered public system, which:
    - carried 130,000 passengers
    - prevented 5.2 tons of toxic emissions
    - removed nearly 58,000 vehicles from island roads.
  - Contributed $215,000 to park for carriage road maintenance — $1,040,000 since 1995.
  - Contributed $280,487 to park and communities for trails and other conservation projects — $1,220,872 since 1995.
  - Donated wages of 43 in-park seasonal workers — up from 16 in 1995.

**FOA Advocacy:**

- Achieved, with Mount Desert and Southwest Harbor, state-legislated municipal bans on jet skis (Long Pond, Little Long Pond, Somes Pond).
- Achieved, with Tremont, state-approved 10-hp limits for engines on Seal Cove and Hodgdon Ponds, completing protection on all MDI.

**FOA Trail, Carriage Road and Other Projects:**

- Funded Acadia Youth Conservation Corps, 14 high school students and four Park Service leaders who, on the trails and carriage roads:
  - Constructed 680 feet of new trail
  - Installed 13 stone drainage checks
  - Blocked and revegetated more than 200 ft. of “social paths”
  - Reconstructed 600 linear feet of highly crafted, gravel-surfaced trail
  - Constructed 1,100 feet of retaining wall, coping stones, and wooden bridges on stone abutments
  - Quarried rock using a high-line cable system
  - Dug 100 feet of off-trail drainage ditches
  - Constructed 205 feet of stone ditching near Hulls Cove Visitor Center
  - Constructed four stone culvert inlets and outlets near Visitor Center
  - Hand dug approximately 400 feet of ditch,Cleaned vegetation from 14 stone bridges.
- Fielded five Ridge Runners and one Recreation Intern who:
  - hiked over 1,200 miles in the park
  - contacted more than 2,500 visitors with Leave No Trace messages
  - destroyed over 200 misleading cairns/rock assemblages
  - rebuilt more than 200 fallen cairns
  - distributed water and maps
- Negotiated, with Maine Coast Heritage Trust, two rights-of-way with private landowners, permitting construction of 1/2-mile segment of Great Meadow Loop, a village connector trail providing easy walking access to the park from Bar Harbor. Three miles of village paths emplaced since 1997.
- Contributed 7,916 volunteer hours of trail & carriage road maintenance
- Sponsored 1,313 individual volunteers, including 25 youth volunteer groups.
Donors

We are deeply grateful for the generosity of the following individuals and organizations that contributed to Friends of Acadia in 2000.

$10,000 +

- Mr. and Mrs. O. Kelley Anderson, Jr.
- Mr. Scott Asen
- Mr. and Mrs. Robert M. Bass
- Mr. and Mrs. Edward McC. Blair
- Mr. Peter P. Blanchard, III
- Mrs. Eleanor Bourke
- Mr. Philip Bowditch
- Mr. and Mrs. Francis I. G. Coleman
- Mr. and Mrs. Tristram C. Colket, Jr.
- Mr. and Mrs. Gary C. Comer
- Mr. Benjamin and Dr. Dianna Emory
- Mrs. Walter B. Ford, II
- Mr. and Mrs. Paul Growald
- Mr. and Mrs. John H.J. Guth
- Mr. and Mrs. Robert P. Kogod
- Mr. and Mrs. Antony Merck
- Mr. and Mrs. Gerrish H. Milliken
- Ms. Mary Morgan
- Mr. and Mrs. Benjamin R. Neilson
- Mr. and Mrs. Daniel Pierce
- Ms. Ann Roberts
- Mr. David Rockefeller
- Mr. and Mrs. Steven C. Rockefeller
- Mr. and Mrs. William P. Stewart
- Mr. and Mrs. George Strawbridge, Jr.
- Mr. and Mrs. William C. Trimble, III

$5,000 – $9,999

- Anonymous
- Mr. and Mrs. Gilbert A. Butler
- Mrs. B. E. Carpenter
- Ms. Barbara Danielson
- Mr. and Mrs. Charles D. Dickey, Jr.
- Mr. and Mrs. David Goodrich
- Mrs. Margaret F. Grace
- Mr. and Mrs. Charles A. Heimbold, Jr.
- Mr. and Mrs. Denholm M. Jacobs
- Mr. Charles F. Kane, Jr.
- Ms. Annie Eldridge
- Mr. and Mrs. Clement C. Moore
- Mr. and Mrs. David Rockefeller, Jr.
- Mrs. Diana Wister

$1,000 – $4,999

- Mr. and Mrs. Benjamin M. Belcher
- Mr. and Mrs. James G. Blaine, II
- The Hon. and Mrs. Robert O. Blake
- Mrs. Charlotte Borteaux
- Mr. and Mrs. David Boyd
- Mrs. Elizabeth Bright
- Mr. James Bright
- Dr. and Mrs. Keith Brodie
- Mr. and Mrs. Burrow Brooks
- Mr. and Mrs. Edward Burden
- Mr. and Mrs. William H. Cockey
- Mr. James Clark and
- Ms. Susanna Porter
- Mr. William Coleman
- Mrs. Bradley J. Collins
- Mr. and Mrs. John Constable
- Mr. and Mrs. Alan R. Crain, Jr.
- Mr. John Cripps
- Mr. Christopher Cronan
- Mr. Harrington Cummings
- Dr. and Mrs. Bernhoff A. Dahl
- Mr. and Mrs. Robert W. Daly
- Mr. and Mrs. C. Douglas Dillon
- Mr. Richard Donohoe
- Mr. and Mrs. Ford B. Draper, Jr.
- Mrs. Peggy Engel
- Mr. and Mrs. L. Martin Everett, Jr.
- Mr. and Mrs. Samuel Felton
- Mr. and Mrs. Thomas Flourney, III
- Mr. and Mrs. W. West Frazier, IV
- Mr. and Mrs. Paul Fremont-Smith, Jr.
- Mr. and Mrs. Murray Gartner
- Mr. and Mrs. Leon A. Gorman
- Ms. Jane Gray
- The Rt. Rev. and Mrs. J. Clark Grew
- Dr. and Mrs. Joseph Hafkenschiel
- Mr. and Mrs. G. Bernard Hamilton
- Ms. Peggy Dulany
- Mr. and Mrs. Henry F. Harris
- Dr. and Mrs. Leonard F. Hirsh, Jr.
- Mr. and Mrs. John W. Ingle, Jr.
- Mr. and Mrs. R. Duane Iselin
- Mr. Robert Johnstone and
- Mrs. John Eddison
- Mr. and Mrs. Nathaniel Fenton
- Mr. Charles Foster, Jr.
- Mr. and Mrs. W. West Frazier, IV
- Ms. Patty Stanley
- Mr. and Mrs. C. Douglas Dillon
- Ms. Jane Tawney
- Mr. and Mrs. John Weston
- Mr. and Mrs. Allen Wheat
- Mr. Robert Willis and Ms. Tara Kelly
- Mrs. Charles Woodward
- Mrs. Patricia Wright
- Mr. and Mrs. Norbert W. Young, Jr.

$500 – $999

- Mr. and Mrs. James Applewhite
- Mr. and Mrs. James E. Bayne
- Mr. and Mrs. Michael Beatley
- Mr. C. Graham Berwind
- Mr. Eduardo Bohorquez and
- Ms. Nancy Manter
- Mr. and Mrs. Edward S. Bromage
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Corporate Matching Gifts

Business & Legal Reports
Champion International Corporation
The Chase Manhattan Foundation
The Chubb Corporation
Deutsche Bank Americas Foundation
Gannett, Welsh & Kotler, Inc.
General Mills Foundation
Glaxo Wellcome, Inc.
The McGraw-Hill Companies
Merrill Lynch & Co. Foundation
Pitney Bowes Corporation
Quaker Chemical Foundation
United Technologies
The UPS Foundation

Gifts In-Kind

Anonymous
Abel’s Lobster Pound
Acapella
Apex Custom Lease Corporation
Mr. Seth Allen/Vin Di Vino
Atlantic Climbing School
Bar Harbor Bicycle Shop
Bar Harbor Jazz Ensemble
Bealidston Art Gallery
Ms. Charlotte Beers
Berry, Dunn, McNeil & Parker
Ms. Paulette Blisky/Parker’s Coffee House
Ms. Stephanie Blackstock
Mr. Tom Blagden
Mr. and Mrs. Curtis Blake
Mrs. Jill Blanchard
Chef David Bouley/Danube Restaurant
Mr. Frederic A. Bourke, Jr.
Mr. and Mrs. R. George Brack
Mr. William Bracken
Mr. Earl Brechlin
Mrs. Ildiko Butler
Mr. Charles Butt
C.2-Media.com of Manhattan
C. J.’s Big Dipper
Colgan Air
Mr. and Mrs. Gary C. Comer
Continental Airlines
Mrs. Malinda Crain
Darling’s Auto Mall
Ms. Valerie deAngelo
Downeast Transportation
Eastwind Gallery
Mr. Benjamin and Dr. Dianna Emory
Mr. Richard W. Estes
Mr. Dan Felt
Mr. and Mrs. Samuel Felton
Mr. Paul Fenton
Mrs. Leslie Fogg
Ms. Ellie Ford
Ms. Ellen Fredericko
Mr. Stan Gurrell
Mrs. Polly Guth
Ms. Lisa Hall
Mr. and Mrs. W. Clay Hamner
Ms. Meghan Harvey
Havana Restaurant
Mr. Michael Hazen
Ms. Elaine Hearns/The Worth Collection
The Hinckley Company
Hinckley Crewed Charters
Dr. and Mrs. John Hoche
Mr. Paul Bruce Jaibert
Mr. Patrick Keating, P.E.
The Kimball Shop & Boutique

Mr. Franz Klammer
Kohibck Coffee Company
Le Domaine
Mr. Im Howard Levy
Local Color
Mr. Kevin P. Mahaney
Maine Cottage Furniture
Maine Point
Mrs. Adrienne Maxwell
Mrs. Jane Maynard
Mr. Barry Milea
Mr. Robert Milea/Milea Truck Sales Corp.
Mr. Jerry Miller/Miller & Company
Mr. Edward Monat/”Diver Ed”
Mrs. Dorothy Kerper Monnelly
Mount Desert Spring Water
Mount Desert Island YMA
Mrs. Meredith Moriarty
National Park Foundation
National Park Tours & Transport, Inc.
Never Enough Thyme
New England Outdoor Center
Mrs. Susan Nitze
Northeast Harbor Art and Antiques
Ms. Alexandra Oakes
The Oxbard Family
Patagonia
Mr. and Mrs. R. Anderson Pew
Raf Maine
Redfield’s Restaurant
Mr. Hazen K. Richardson, II
Ms. Jennifer Richardson/The Romantic Room
Ms. Katheryn Russi
Ms. Bethany Savage
Mr. and Mrs. Richard Schloss
Mr. and Mrs. Robert Shafer
Shard Pottery
Shaw Fine Contemporary Jewelry
Roland Sosa Architecture
Sothby’s Auction House
Stonewall Kitchens
Ms. Martha Stewart
Surf’s Boatworks
Mrs. Pat Toogood
Tootsies
Treasure Island
Wallace Tents
Mr. Helmut Weber
West Marine
Ms. Amanda Weil
Harry Wills & Co.
Mr. Ed Winterberg
Ms. Liz Witham/Café Blackboards
Mr. Stuart Woods
XYZ Restaurant
ZEBQ Pub & Eatery
Ms. Diana Zimmerman

Friends of Acadia 12
If we have omitted your name, we apologize. Please let us know and we will gladly correct any error.

## Trails & Carriage Road Volunteers

Our thanks to the more than 1,300 volunteers who contributed nearly 8,000 hours to the upkeep of Acadia's trails and carriage roads, vistas, and other stewardship needs.

We are especially grateful for the corps of volunteer crew leaders who participated in program planning and led groups throughout the season:

- Bucky and Maureen Brooks
- George and Anna Buck
- Betsy Champlin
- Don Curley
- Libby Donnan
- Charles Edwards
- George Feltus
- Bill Jenkins
- Bob Sanderson
- Julia Schloss
- Dee and Howard Solomon

If we have omitted your name, we apologize. Please let us know and we will gladly correct any error.
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Ridge Runner

*Ended service in 2000
Friends of Acadia

MISSION
The mission of Friends of Acadia is to preserve and protect the outstanding natural beauty, ecological vitality, and cultural distinctiveness of Acadia National Park and the surrounding communities, and thereby to ensure a high quality experience for visitors and residents.

OPERATING PHILOSOPHY
To accomplish our mission, we...

 Advocate. We advance park interests before Congress and the Maine Legislature, within the National Park Service and other federal, state or local bodies, and among the general public.

 Make grants. We raise private funds for select capital projects in Acadia and for its enlightened stewardship, creating sustainable revenues through endowments where appropriate. We strive to supplement federal funds and services, not replace them.

 Nullify threats. We mobilize people and forge nonprofit alliances to neutralize threats to park and community resources.

 Promote excellent management. We speak for responsible users in the continual betterment of park operations.

 Operate independently. We function as a free-standing nonprofit, supportive of the park but independent from it. We reserve the right to differ respectfully.

 Seek a broad membership. We seek to maximize the number of park defenders, stewards and donors. We encourage every visitor to join Friends of Acadia as a means of giving something back to the park for the privilege of experiencing it.

 Enhance communities. We promote conservation in border communities through programs and grants that enhance their natural character and complement park values.

 Support volunteerism. We supply a corps of motivated volunteers to meet designated park needs, including the upkeep of foot paths and carriage roads.

 Produce tangible results. We achieve measurable results from programs and funds expended.

 Leverage donated funds. We operate on a sound financial basis, leveraging member dues and other gifts to bring the highest conservation return per donated dollar.

VISION
Friends of Acadia seeks an Acadia National Park that is the best funded, best managed, and best maintained national park for its size and volume of use. Mount Desert Island is distinguished by its intact natural character and the quality of village life. The air is clean, the water pure. Low-emissions public transit, funded primarily by park entry fees, contributes to conserving Acadia’s special qualities. Park visitation conforms to sensible carrying capacities. People feel a powerful reverence for their great national park and its host island. They want to keep this place beautiful for all generations. They help protect its outstanding natural, cultural, and economic attributes by supporting Friends of Acadia.