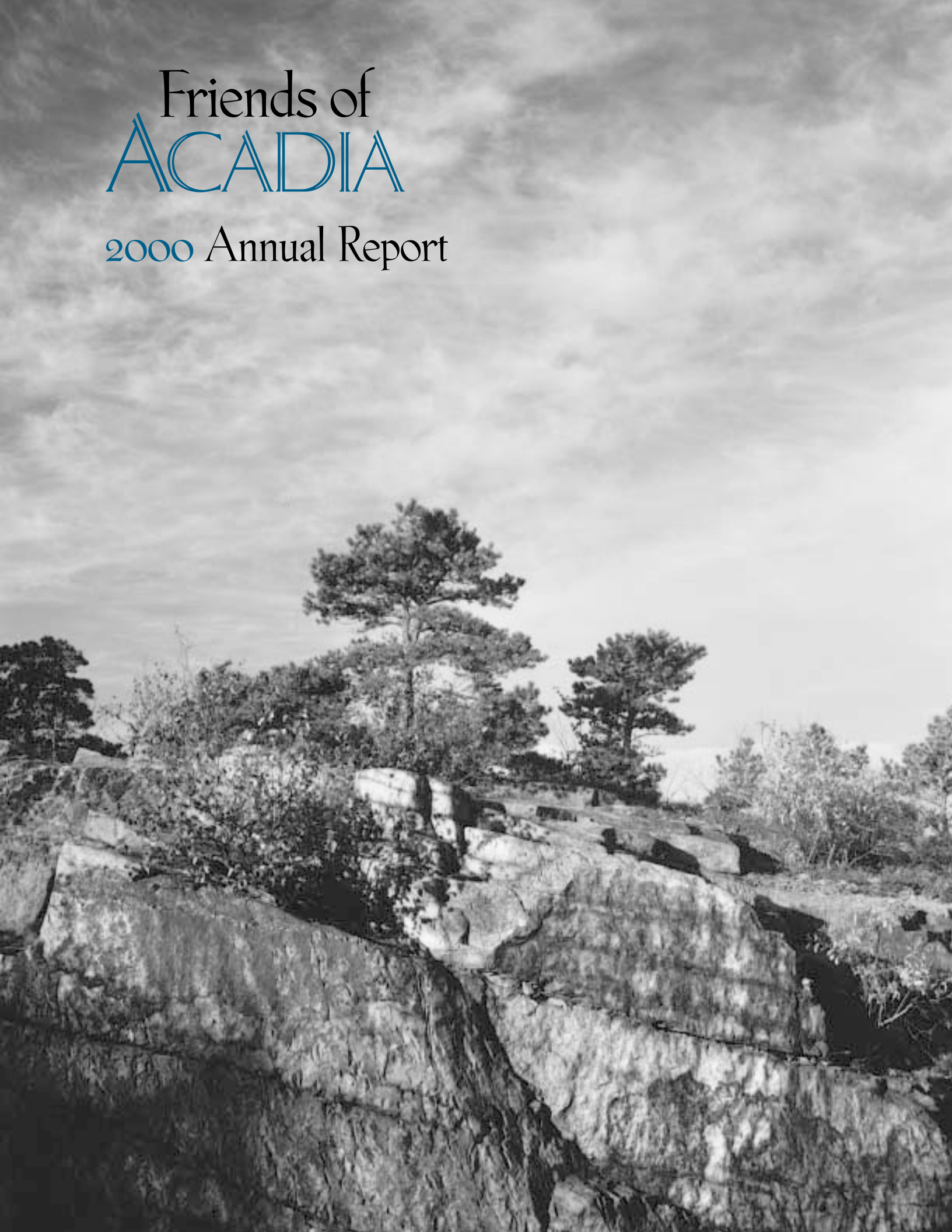


Friends of
ACADIA

2000 Annual Report



Dear Friends of Acadia:

Your dues and other contributions accomplished a tremendous amount in 2000.

Some Highlights:

Our ten-year trails rehabilitation began in earnest. The first of several yearly expansions of park trail crews, plans, and projects commenced. We are indebted to Ruth and Tris Colket, our visionary lead benefactors. They and the 1,050 other ACADIA TRAILS FOREVER campaign contributors sped us to the \$9-million mark a year early. Donors are rapidly fulfilling pledges, fueling the trail work along with \$4 million in park visitor fees and other federal funds.

Friends' cumulative grants to the park and communities (1989-2000) surpassed \$2.1 million. We underwrote 43 in-park employees, up from 16 in 1995—Acadia Youth Conservation Corps members, Ridge Runners, interns, carriage road and trail crews. In a national park, people are the programs. They keep Acadia beautiful and make it more resilient to human impacts.

The Island Explorer transit fleet, co-developed by Friends and numerous partners, grew to 17 propane buses. Ridership increased 39% to 193,000, removing an estimated 58,000 vehicles from Mount Desert Island roads. This prevented 5.3 tons of pollutants and spared the island the equivalent of a 183-mile traffic jam.

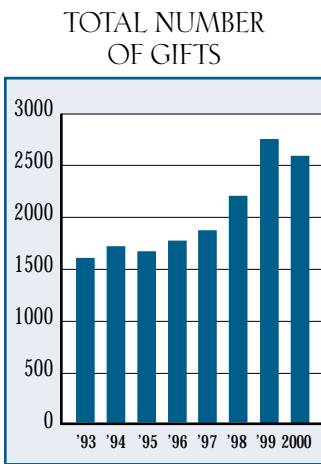
Acadia once again benefited from an industrious and successful park staff. We salute them all by acknowledging Superintendent Paul Haertel and his deputy, Len Bobinchock.

We also say thanks to a dedicated corps of Friends of Acadia volunteers in the park and in the board and committee structure.

Friends of Acadia balanced its budget. The six-year audited cost to raise a dollar was 3.7 cents. In a rough market, our investments returned 5.4 percent, outperforming the S&P 500 index by 14.5 percent.

This organization's capacity to give to the park, defend it from threats, advocate before Congress, and influence national park policy is the direct outcome of your donations.

Thank you for your strong confidence in this important work.



H. Lee Judd
 H. Lee Judd,
 Chairman of the Board

W. Kent Olson
 W. Kent Olson,
 President

Nathaniel R. Fenton
 Nathaniel Fenton,
 Treasurer

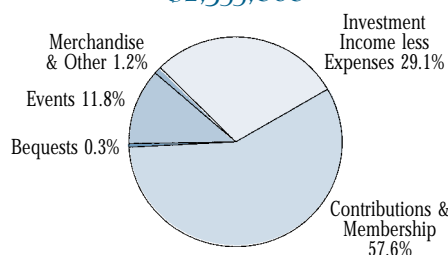
Cover Photo
 Bear Brook Trail
 George DeWolfe

Statement of Activities

For the year ending December 31, 2000

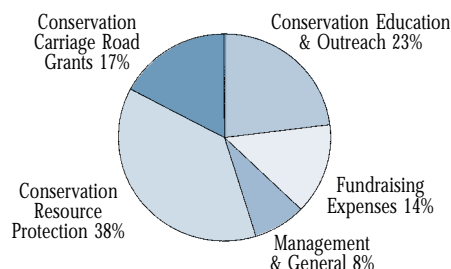
Total Operating and Non-Operating Support and Revenue

\$2,355,080



Total Expenses by Program

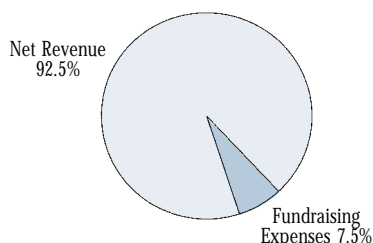
\$1,242,137



In 2000, 78% of Friends of Acadia expenses were for programs. This is substantially better than at many other nonprofit organizations.

Fundraising Expenses as a % of Total Support and Revenue

(7.5%)



On IRS form 990, FOA is required to report fundraising expenses as a portion of total support and revenue. FOA's six-year average fundraising cost was 3.66%.

OPERATING REVENUE, GAINS & OTHER SUPPORT

Contributions, grants and membership received	\$ 3,732,824
Change in contributions receivable	(2,466,992)
Events	278,515
Merchandise and other revenues	27,123
Investment income	488,757
Investment expense	(29,275)

TOTAL OPERATING REVENUE, GAINS & OTHER SUPPORT \$ 2,030,952

OPERATING EXPENSES

Program Services	
Resource preservation and protection	\$ 680,981
Education and outreach	285,788
Total Program Services	\$ 966,769
Supporting Services	
Development, fundraising and membership	\$ 177,217
Management and general	98,151
Total Supporting Services	\$ 275,368

TOTAL OPERATING EXPENSES \$ 1,242,137

CHANGE IN NET ASSETS FROM OPERATIONS \$ 788,815

NON-OPERATING INCOME (EXPENSE)

Investment income	\$ 224,851
Loss on disposal of equipment	(723)
Decrease in provision for uncollectible pledges	100,000

TOTAL NON-OPERATING INCOME \$ 324,128

TOTAL CHANGE IN NET ASSETS \$ 1,112,943

NET ASSETS

Beginning of year	\$ 13,783,453
End of year	\$ 14,896,396

NOTES TO FINANCIAL STATEMENTS

Friends of Acadia is a nonprofit, tax exempt organization under Section 501(c)(3) of the Internal Revenue Code, a publicly supported organization as defined by Section 170(b) A-6. Contributions are tax deductible to the extent provided by law. The six-year average of fundraising cost is 3.66%.

The Statement of Activity and Change in Net Assets is drawn from audited financial statements by Berry, Dunn, McNeil & Parker, Certified Public Accountants.

FUNDRAISING EXPENSES	1995	1996	1997	1998	1999	2000	Total
TOTAL REVENUE	\$1,499,140	\$1,136,884	\$1,655,708	\$768,160*	\$8,707,528	\$2,355,080	\$16,122,500
FUNDRAISING	57,594	45,043	48,251	59,448	202,338	177,217	589,891
FUNDRAISING AS A % OF TOTAL REVENUE	3.84%	3.96%	2.91%	7.74%	2.32%	7.52%	3.66%

*After investment loss (change in market value) All figures are derived from audited financials, not IRS Form 990.

The Year in Review

1) ACADIA TRAILS FOREVER

Through ACADIA TRAILS FOREVER, Friends established endowments to fund trail reconstruction and maintenance. Friends raised \$9 million in private funds, and the park is committing \$4 million, to: 1) rehabilitate the 130-mile foot path system over ten years; restore some unmarked trails; 3) create five village connectors (paths to link communities with the park); and 4) endow the system's maintenance in perpetuity. Endowments are also established to fund the Acadia Youth Conservation Corps and the Ridge Runner Program.

2) ANP Recreation Intern

For the fifth year, FOA hired a Recreation Intern to work with Charlie Jacobi, NPS Resource Management Specialist, to monitor visitor use of trails and carriage roads. Among other things, he maintained electronic trail usage counters, conducted visitor surveys, entered survey data into spreadsheets, and generally assisted with visitor outreach on the trails and carriage roads.

3) Acadia Winter Trails Association

A local volunteer group sponsored by Friends, AWTA devotes many hours after snowstorms to grooming 33 miles of carriage roads for cross-country skiing. Groomed trails stand up well to thaws and drizzle, allowing skiers and snowshoers to get the most out of unpredictable snow seasons.

4) Acadia Youth Conservation Corps

Funded by donations and an ACADIA TRAILS FOREVER endowment, the 2000 AYCC employed 14 high-school age members and four adult crew leaders from June 24 through August 18. AYCC projects are integrated into the annual work plans of the park trail crew and carriage road crew, with park staff providing leadership and assistance with the technically demanding aspects of the work. See page 6 for a list of their major accomplishments.

5) Conservation Easement Monitoring

Friends made a grant of \$5,000 to contract a private stewardship professional to work with the park to develop the baseline data system and monitor 10 park-held conservation easements. Acadia holds 160 easements on more than 11,000 acres.

6) Island Explorer

Friends once again partnered with Acadia National Park, the Maine Department of Transportation, the U.S. Department of Transportation, MDI municipalities, and others to operate the Island Explorer bus system. Nine propane-powered buses were added to the fleet in 2000, bringing the total to 17, enabling Downeast Transportation to increase service on several routes. Over 193,000 passengers boarded the Island Explorer in 2000, reducing summer traffic by nearly 58,000 vehicles. Visitor entry passes helped pay for bus operations.

7) Preserving Historic Trails Conference

In October 100 trail professionals from around the country gathered in Bar Harbor to discuss the challenges of preserving historic trail features such as raised gravel turnpiking, Civilian Conservation Corps stonework, bridges, drainage systems, overlooks, and other built features. Sponsored by Friends of Acadia, the Olmsted Center for Landscape Preservation, and Acadia National Park.

(continued on page 5)



1) Trail crew training on Ocean Path stone retaining wall



2) Carriage road near Eagle Lake



3) AWTA grooms 33 miles of carriage roads for cross-country skiing.

4) AYCC at work

Peter Travers photo



5) Conserved land on Greening Island



6) More people discovered the ease of using the Island Explorer buses.



7) Discussing Acadia trail reconstruction efforts on the Jordan Pond Trail

Olmsted Center for Lands caple Preservation photo



8) Jet Ski Initiative—Somes Sound

8) Jet Ski Initiative

Friends worked with the town of Tremont to successfully petition the Commissioner of Inland Fisheries and Wildlife for 10-horsepower restrictions on Seal Cove and Hodgdon Ponds. These ponds, which border Acadia National Park, were the only remaining ponds on MDI where jet skis were allowed. Friends also completed a survey of Somes Sound property owners, mooring owners, lobstermen, sailors, and commercial tour boat operators. The survey showed strong support for banning jet skis on the Sound.

9) Ranger Bicycles

Using visitor contributions gathered at donation boxes in the park, Friends granted \$6,500 to Acadia National Park last year to purchase five specially equipped mountain bikes for park rangers to use on carriage road patrols. Visitors responded favorably to the increased field presence of park rangers, and bicycle patrols may expand in future years to the Park Loop Road and to Isle au Haut.

10) Ridge Runners

FOA fielded five Ridge Runners last summer, one of whom was a volunteer from the Czech Republic. The Ridge Runners hiked over 1,200 miles in the park, contacted over 2,500 visitors with Leave No Trace messages, destroyed over 200 misleading cairns/rock piles, rebuilt over 200 fallen cairns, handed out water and maps, and served as FOA's roving ambassadors. Friends initiated this program in 1997.

11) Rural Design Guidelines Workshop

Friends granted \$6,184 to the Town of Bar Harbor to organize a Rural Design Guidelines workshop with the National Trust for Historic Preservation. The goal was to develop guidelines for building design elements, such as lighting, buffering, and signage in the downtown Hulls Cove area and the surrounding rural residential lands. Bar Harbor was selected as one of three pilot projects by the National Trust. Bar Harbor will use the guidelines developed through the project to help shape future development in the Hulls Cove region.

12) Schoodic Initiative

The U.S. Navy is scheduled to complete operations at its base on Schoodic Point in June 2002. The base was established in the 1930s at Schoodic through an arrangement between John D. Rockefeller, Jr. and the Navy to remove a dilapidated radio station at Otter Point on Mount Desert Island. Since that time, the base has grown to over 100 acres in size, with more than 50 buildings. The property and facilities are expected to revert to the National Park Service once the Navy leaves. Friends and other stakeholders, including area universities and colleges, The Jackson Laboratory, the state, and local towns, have been working with Acadia National Park to develop a Learning Center at the site, which could include research facilities and classroom/office space for educators.

13) Village Connector Trails

With funding from Friends and the park, the Maine Conservation Corps constructed a 1/2-mile segment of the Great Meadow Loop, a village connector trail that provides easy walking access to the Jesup Path, and other park trails, from Bar Harbor. The brochure, Reviving an Island Tradition: Acadia's Great Meadow Loop, was created with the assistance of the NPS Rivers and Trails Program to inform visitors and residents about this new opportunity to walk into the park, and leave their cars behind.



Peter Travers photo

9) Ranger Bicycles



10) Ridge Runners on Sargent Mountain summit



Karen Van Gilder photo

11) Rural Design Guidelines Workshop



ANP map

12) Schoodic Initiative



13) Great Meadow Loop, a village connector trail

2000 Grants

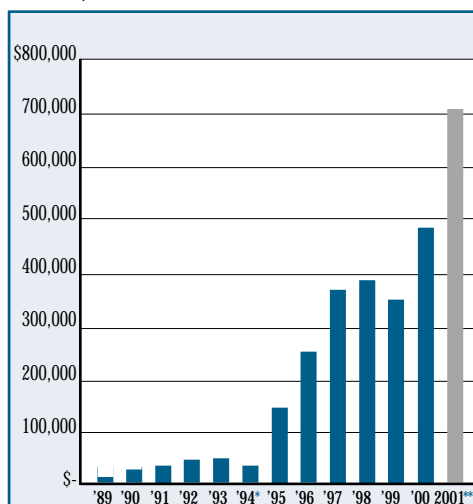
ACADIA NATIONAL PARK GRANTS

	<i>Direct</i>	<i>Indirect</i>	<i>Total</i>
Carriage Road Maintenance	215,000	—	215,000
ATF-Capital Grants to ANP	51,113	5,371	56,484
Peregrine Falcon Study	1,000	—	1,000
AYCC-Grant & Supplies	40,000	7,731	47,731
Field Crew Leader and Volunteer Supplies	13,987	8,883	22,870
ANP Interns	—	3,135	3,135
Wheelchair Accessible Carriage Maintenance	—	—	—
Ridgerunners Program	—	15,899	15,899
AWTA	—	2,725	2,725
TPIAD	—	3,142	3,142
National Trails Day	—	577	577
Land Futures-Easement Monitoring	5,000	—	5,000
Donation Box Income (Ranger Bicycles)	6,500	—	6,500
ANP Picnic	—	267	267
Preserving Historic Trails Conference	7,000	7,038	14,038
Total ANP Grants	339,600	54,768	394,368

OTHER GRANTS

Island Explorer- Propane Buses	34,663	4,993	39,656
Schoodic Initiative	—	30	30
Jet Ski Initiative	—	2,472	2,472
Village Connector Trails	—	766	766
VCT-Acadian Ridge Trail	—	274	274
VCT-Acadian Ridge Trail Maintenance	—	748	748
VCT- Great Meadow Loop	—	460	460
SWH New Century Tree Trust	—	300	300
Airport Taxiway Fund	—	1,000	1,000
MDI Water Quality Coalition	—	300	300
Rural Design Guidelines Workshop	—	6,184	6,184
Frenchman Bay Conservancy	—	1,000	1,000
Acadia Wildlife Foundation	—	500	500
Earth Day	—	533	533
Blagden Book Project	—	15,042	15,042
Islesford Film Project	—	22,254	22,254
Total Other Grants	34,663	56,856	91,519
TOTAL 2000 GRANTS	374,263	111,624	485,887

TOTAL GRANTS DONATED PER YEAR
by FOA to Park and Communities



*7-month fiscal year **2001 Projected Grants

Accomplishments

FRIENDS OF ACADIA

January 1, 2000—December 31, 2000

FOA Donations to Park and Communities:

- ✓ **ACADIA TRAILS FOREVER**
First privately endowed trails system in 129-year national park history and first park to use entry fees (\$4 million) to match private donations (\$9 million).
- ✓ **Completed**, a year early, ACADIA TRAILS FOREVER \$13-million campaign to:
 - *rehabilitate*, over ten years, Acadia's 130-mile trail system
 - *restore* 11 miles of abandoned paths
 - *develop* five village connector trails to link communities with the park and
 - *endow* system's maintenance in perpetuity.
- ✓ **Co-funded and co-managed** 17-bus Island Explorer propane-powered public system, which:
 - *carried* 193,000 passengers
 - *prevented* 5.2 tons of toxic emissions
 - *removed* nearly 58,000 vehicles from island roads.
- ✓ **Contributed** \$215,000 to park for carriage road maintenance—\$1,040,000 since 1995.
- ✓ **Contributed** \$280,487 to park and communities for trails and other conservation projects—\$1,220,872 since 1995.
- ✓ **Donated** wages of 43 in-park seasonal workers—up from 16 in 1995.
- ✓ **Co-hosted** Bar Harbor Rural Design Guidelines Workshop (November 9-11).

FOA Advocacy:

- ✓ **Achieved**, with Mount Desert and Southwest Harbor, state-legislated municipal bans on jet skis (Long Pond, Little Long Pond, Somes Pond).
- ✓ **Achieved**, with Tremont, state-approved 10-hp limits for engines on Seal Cove and Hodgdon Ponds, completing protection on all MDI.

FOA Trail, Carriage Road and Other Projects:

- ✓ **Funded** Acadia Youth Conservation Corps, 14 high school students and four Park Service leaders, who, on the trails and carriage roads:
 - *Constructed* 680 feet of new trail
 - *Installed* 13 stone drainage checks
 - *Blocked* and *revegetated* more than 200 ft. of "social paths"
 - *Reconstructed* 600 linear feet of highly crafted, gravel-surfaced trail
 - *Constructed* 1,100 feet of retaining wall, coping stones, and wooden bridges on stone abutments
 - *Quarried* rock using a high-line cable system
 - *Dug* 100 feet of off-trail drainage ditches
 - *Constructed* 205 feet of stone ditching near Hulls Cove Visitor Center
 - *Constructed* four stone culvert inlets and outlets near Visitor Center
 - *Hand dug* approximately 400 feet of ditch
 - *Cleaned* vegetation from 14 stone bridges.
- ✓ **Fielded** five Ridge Runners and one Recreation Intern who:
 - *hiked* over 1,200 miles in the park
 - *contacted* more than 2,500 visitors with Leave No Trace messages
 - *destroyed* over 200 misleading cairns/rock assemblages
 - *rebuilt* more than 200 fallen cairns
 - *distributed* water and maps
- ✓ **Negotiated**, with Maine Coast Heritage Trust, two rights-of-way with private landowners, permitting construction of 1/2-mile segment of Great Meadow Loop, a village connector trail providing easy walking access to the park from Bar Harbor. Three miles of village paths emplaced since 1997.
- ✓ **Contributed** 7,916 volunteer hours of trail & carriage road maintenance
- ✓ **Sponsored** 1,313 individual volunteers, including 25 youth volunteer groups.

Donors

We are deeply grateful for the generosity of the following individuals and organizations that contributed to Friends of Acadia in 2000.

\$10,000 +

Mr. and Mrs. O. Kelley Anderson, Jr.
Mr. Scott Asen
Mr. and Mrs. Robert M. Bass
Mr. and Mrs. Edward McC. Blair
Mr. Peter P. Blanchard, III
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Mr. and Mrs. Francis I. G. Coleman
Mr. and Mrs. Tristram C. Colket, Jr.
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Mr. and Mrs. Benjamin R. Neilson
Mr. and Mrs. Daniel Pierce
Ms. Ann Roberts
Mr. David Rockefeller
Mr. and Mrs. Steven C. Rockefeller
Mr. and Mrs. William P. Stewart
Mr. and Mrs. George Strawbridge, Jr.
Mr. and Mrs. William C. Trimble, III

\$5,000 – \$9,999

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Mrs. B. E. Carpenter
Ms. Barbara Danielson
Mr. and Mrs. Charles D. Dickey, Jr.
Mr. and Mrs. David Goodrich
Mrs. Margaret F. Grace
Mr. and Mrs. Charles A. Heimbold, Jr.
Mr. and Mrs. Denholm M. Jacobs
Mr. Charles F. Kane, Jr. and
Ms. Annie Eldridge
Mr. and Mrs. Clement C. Moore
Mr. and Mrs. David Rockefeller, Jr.
Mrs. Diana Wister

\$1,000 – \$4,999

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Mr. and Mrs. Curt B. Strohacker
Mr. A. Wakelee Swartz, Jr.
Mr. Alan J. Vlach and
Ms. Ann M. Luther

\$250 — \$499

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Ms. L. Ostergren
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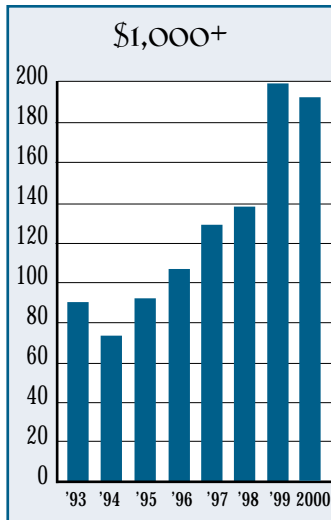
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Trails & Carriage Road Volunteers

Our thanks to the more than 1,300 volunteers who contributed nearly 8,000 hours to the upkeep of Acadia's trails and carriage roads, vistas, and other stewardship needs.

We are especially grateful for the corps of volunteer crew leaders who participated in program planning and led groups throughout the season:

Bucky and Maureen Brooks
George and Anna Buck
Betsy Champlin
Don Curley
Libby Donnan
Charles Edwards
George Feltus
Bill Jenkins
Bob Sanderson
Julia Schloss
Dee and Howard Solomon

If we have omitted your name, we apologize. Please let us know and we will gladly correct any error.

Thunder Hole



George DeWolfe photo



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Ridge Runner

**Ended service in 2000*











Friends of Acadia

MISSION

The mission of Friends of Acadia is to preserve and protect the outstanding natural beauty, ecological vitality, and cultural distinctiveness of Acadia National Park and the surrounding communities, and thereby to ensure a high quality experience for visitors and residents.

OPERATING PHILOSOPHY

To accomplish our mission, we...

-  **Advocate.** We advance park interests before Congress and the Maine Legislature, within the National Park Service and other federal, state or local bodies, and among the general public.
-  **Make grants.** We raise private funds for select capital projects in Acadia and for its enlightened stewardship, creating sustainable revenues through endowments where appropriate. We strive to supplement federal funds and services, not replace them.
-  **Nullify threats.** We mobilize people and forge nonprofit alliances to neutralize threats to park and community resources.
-  **Promote excellent management.** We speak for responsible users in the continual betterment of park operations.
-  **Operate independently.** We function as a free-standing nonprofit, supportive of the park but independent from it. We reserve the right to differ respectfully.
-  **Seek a broad membership.** We seek to maximize the number of park defenders, stewards and donors. We encourage every visitor to join Friends of Acadia as a means of giving something back to the park for the privilege of experiencing it.
-  **Enhance communities.** We promote conservation in border communities through programs and grants that enhance their natural character and complement park values.
-  **Support volunteerism.** We supply a corps of motivated volunteers to meet designated park needs, including the upkeep of foot paths and carriage roads.
-  **Produce tangible results.** We achieve measurable results from programs and funds expended.
-  **Leverage donated funds.** We operate on a sound financial basis, leveraging member dues and other gifts to bring the highest conservation return per donated dollar.



Sunset on Western Mountain

George DeWolfe photo

VISION

Friends of Acadia seeks an Acadia National Park that is the best funded, best managed, and best maintained national park for its size and volume of use. Mount Desert Island is distinguished by its intact natural character and the quality of village life. The air is clean, the water pure. Low-emissions public transit, funded primarily by park entry fees, contributes to conserving Acadia's special qualities. Park visitation conforms to sensible carrying capacities. People feel a powerful reverence for their great national park and its host island. They want to keep this place beautiful for all generations. They help protect its outstanding natural, cultural, and economic attributes by supporting Friends of Acadia.