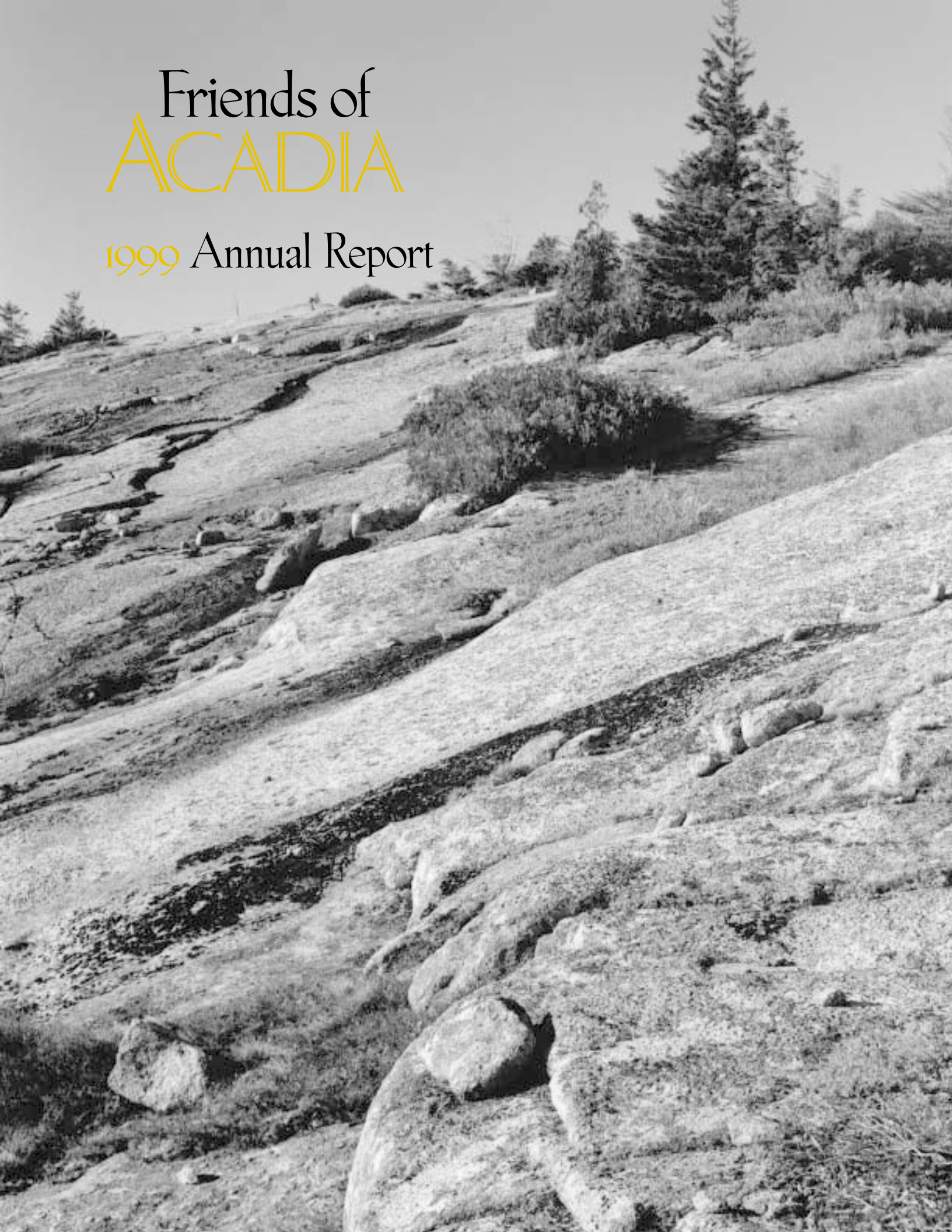


Friends of  
ACADIA

1999 Annual Report



## Dear Friends:

Friends of Acadia had an extraordinary 1999, a tribute as always to you, at whatever level you give.

Foremost, we received the largest-ever pledge to a Maine conservation organization, \$5-million, from Honorary Trustees Ruth and Tris Colket.

It enabled us to mount a history-making project, ACADIA TRAILS FOREVER. The goal: \$13 million — \$4 million from Acadia National Park entry fees and \$9 million from Friends. The project will rehabilitate the park's 130-mile foot-trail system, restore some lost trails, create five village connector paths, and privately endow the whole system in perpetuity.

On July 29, 1999, Interior Secretary Babbitt and National Park Service Director Bob Stanton helped announce the project, at Jordan Pond House. They thanked the Colkets and congratulated this organization for its vision and leadership. Babbitt noted that Acadia will become the first park in 127 years of national park history to have an endowed trail system.

Friends co-conceived, co-developed and co-funded the Island Explorer propane-powered bus system. It carried 142,000 riders, eliminated 42,000 vehicle trips, prevented the equivalent of a 133-mile-long traffic jam, and offset 560 tons of noxious emissions.

We granted \$350,000 to the park and community entities.

Friends' Acadia Youth Conservation Corps and our Ridge Runners helped the park tremendously.

Once again the park's great professionals contributed mightily to the model public-private partnership. They are well led by our colleagues Superintendent Paul Haertel and Deputy Len Bobinchock.

Friends' jet ski initiative resulted in municipal votes to ban the machines on Long, Little Long, and Somes ponds.

We opened the new Acadian Ridge Trail, a public path on private conserved property, and began building the Great Meadow Loop, which accesses the park's trails from the sidewalks of Bar Harbor.

Our fabulous volunteers donated 4,600 hours to trail and carriage road upkeep. Others put on a non-pareil Benefit Gala that raised \$270,000 for our conservation work.

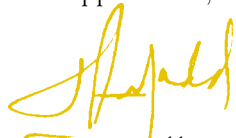
Friends managed itself well—a balanced operating budget, the highest annual income ever, doubled endowments, stingy fundraising costs (3 cents on the dollar over five years).

A hundred percent of the board and staff pledged both to ACADIA TRAILS FOREVER and to general operations. This symbolizes vigorous, thorough-going commitment.

It was a year of distinction marked by your generosity at all levels. Your love for this beautiful place is manifest.

We thank you most sincerely for your support and encourage you to bring others into Friends of Acadia.

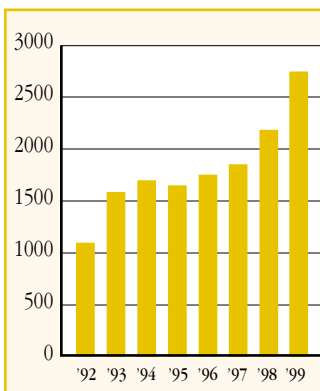
With appreciation,

  
H. Lee Judd,  
Chairman of the Board

  
W. Kent Olson,  
President

  
Nathaniel R. Fenton,  
Treasurer

TOTAL NUMBER OF GIFTS



Total number of gifts has doubled since 1992.



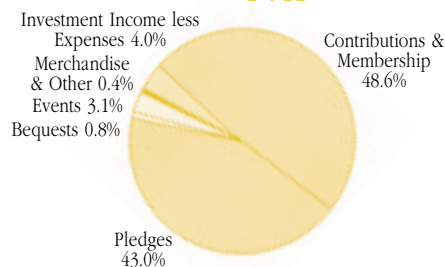
Cover Photo  
Slabs on Pemetic Mountain  
George DeWolfe

# Statement of Activities

For the year ending December 31, 1999

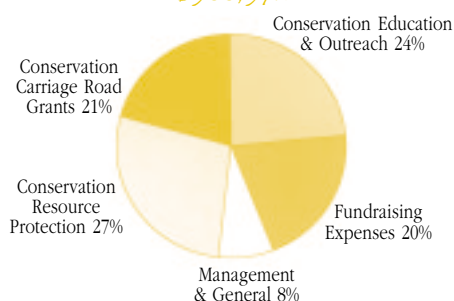
## Total Operating Support & Revenue

\$8,815,755



## Total Expenses by Program

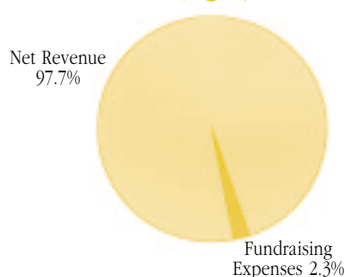
\$988,972



In 1999, 72% of Friends of Acadia expenses were for programs.

## Fundraising Expenses as a % of Total Support & Revenue

(2.3%)



On IRS form 990, FOA is required to report fundraising expenses as a portion of total support and revenue. FOA's 5-year average fundraising cost was 3.15%.

## OPERATING SUPPORT AND REVENUE

Net contributions and membership	\$ 4,329,361
Pledges	3,818,707
Events	277,084
Merchandise and other income	36,257
Investment income	369,344
Investment expense	(14,998)

**TOTAL OPERATING SUPPORT AND REVENUE** \$ 8,815,755

## EXPENSES

Program Services	
Resource preservation and protection	\$ 476,553
Education and outreach	233,513
Total Program Services	\$ 710,066
Supporting Services	
Development, fundraising and membership	\$ 202,338
Management and general	76,568
Total Supporting Services	\$ 278,906

**TOTAL OPERATING EXPENSES** \$ 988,972

**NET OPERATING SUPPORT AND REVENUE** \$ 7,826,783

## NON-OPERATING EXPENSES

Investment income	\$ 42,777
Loss on disposal of equipment	(1,004)
Allowance for uncollectable pledges	(150,000)
<b>TOTAL NON-OPERATING EXPENSES</b>	<b>\$ (108,227)</b>

**CHANGE IN NET ASSETS** \$ 7,718,556

## NET ASSETS

Beginning of year	\$ 6,064,897
End of year	13,783,453

## NOTES TO FINANCIAL STATEMENTS

Friends of Acadia is a nonprofit, tax exempt organization under Section 501(c)(3) of the Internal Revenue Code, a publicly supported organization as defined by Section 170(b) A-6. Contributions are tax deductible to the extent provided by law. The five-year average of fund raising cost is 3.15%. The Statement of Activity and Change in Net Assets is drawn from audited financial statements by Berry, Dunn, McNeil & Parker, Certified Public Accountants.

FUNDRAISING EXPENSES	1994*	1995	1996	1997	1998	1999	Total
TOTAL REVENUE	\$1,111,459	\$1,499,140	\$1,136,884	\$1,655,708	\$768,160**	\$8,707,528***	\$14,878,879
FUNDRAISING	56,589	57,594	45,043	48,251	59,448	202,338	469,263
FUNDRAISING AS A % OF TOTAL REVENUE	5.09%	3.84%	3.96%	2.91%	7.74%	2.32%	3.15%

\*7-month fiscal year \*\*After investment loss (change in market value)

\*\*\*1999 revenue total varies from above totals because it discounts for uncollectability at auditors' request. 1995 through 1999 figures are derived from audited financials, not IRS Form 990.

## The Year in Review

For Friends of Acadia, 1999 was a year of proud accomplishments. Friends and the National Park Service embarked on a \$13-million partnership, called ACADIA TRAILS FOREVER, to rehabilitate and endow the 130-mile foot trail system of Acadia National Park.

ACADIA TRAILS FOREVER was initiated with Acadia National Park to reverse the effects of millions of human footsteps and of the many natural events that degrade Acadia's trails faster than crews can restore them. Acadia committed \$4 million dollars, mostly from Acadia National Park entry fees, and Friends pledged to match it with \$9 in private donations. Nearly \$8 million was pledged or donated by the end of 1999.

Some of the firsts this program achieved: 1) Friends received the largest-ever donation to a Maine conservation nonprofit—\$5million; 2) Acadia is the first site in the 128-year history of national parks to have a privately endowed trail system; 3) Acadia is the first national park to use entry fees to match private fundraising; 4) First Lady Hillary Clinton conferred a Millennium Legacy Trail designation on the park's 130-mile trail system, honoring the history-making restoration program.

In June 1999, Island Explorer shuttle buses set some records of their own. Over 142,000 passengers rode the Island Explorer buses, doubling initial expectations. Eight propane-powered buses operated on six routes through Acadia National Park and Mount Desert Island communities. The 28-passenger buses were free to riders and could carry up to four bicycles at a time. According to an August 1999 survey by Tom Crikelair Associates, 93% of Island Explorer passengers felt the bus system improved their visit to Acadia, and 99.7% felt that the service should continue.

Not only did the bus system improve the quality of the visitor experience, it also helped contribute to cleaner air and fewer traffic problems. According to the Maine Department of Environmental Protection, the Island Explorer buses reduced air pollutants in the Acadia region by approximately 560 tons. The National Park Service also estimated that the Island Explorer buses reduced traffic on Mount Desert Island by 27,905 automobiles and 14,773 recreational vehicles over the summer. Stretched end-to-end, these vehicles would have extended 133.4 miles, roughly the distance between Bar Harbor and Calais.

Friends of Acadia contributed approximately \$20,000 to the Island Explorer in 1999 thanks to the generous support of our donors. Through Friends' donation, Downeast Transportation purchased a gasoline-powered spare bus, rented school buses for periods of high demand, printed extra copies of the bus route maps for wider distribution, among other operational details. Friends also granted \$10,000 to the Town of Bar Harbor to implement improvements on the Village Green related to the bus system. New wheelchair accessible sidewalks were built, bus route signs were installed, and the area was landscaped to accommodate waiting passengers.

The photos presented here illustrate some of Friends programs and accomplishments — for a complete list of Friends of Acadia's accomplishments in 1999, turn to page 5.

Our thanks to the many members and donors who support Friends of Acadia.



FOA file photo

*Acadia is reconstructing the Jordan Pond Trail with funding from Acadia Trails Forever and park user fees, and assistance from the FOA-sponsored Acadia Youth Conservation Corps and the Maine Conservation Corps.*



FOA file photo

*The Acadian Ridge Trail, a two-mile trail on private, conserved property, was completed in 1999. Trail construction began in 1998 with the Maine Conservation Corps when Maine Coast Heritage Trust, which holds the conservation easement on the property, assigned construction and maintenance rights to Friends of Acadia.*



FOA file photo

*FOA/ANP volunteers contributed 4,681 hours to the maintenance of Acadia's trails and carriage roads. Here they clear the Ocean Path between Sand Beach and Thunder Hole of encroaching vegetation, with assistance from the Acadia Youth Conservation Corps.*



Peter Travers photo

Secretary Babbitt unveiled a surprise gift of thanks for the Colkets. From left, Ken Olson, Bob Stanton, and Paul Haertel look on.



Peter Travers photo

Acadia Trails Forever was inaugurated on July 29, 1999. ATF Chairman Charlie Tyson, Friends Chairman Lee Judd, Ruth Colket, Tristram Colket, Friends President Ken Olson, NPS Director Robert Stanton and ANP Superintendent Paul Haertel joined Interior Secretary Bruce Babbitt (speaking) in introducing and honoring the model public-private partnership that will rehabilitate and endow Acadia's 130-mile historic trail system.



Erwin Harrison photo, courtesy of Blue Bird Corp.

An Island Explorer shuttle bus on the Park Loop Road, one of six routes on the island in 1999. 142,260 passengers chose to ride the buses rather than drive their cars, reducing emissions and traffic congestion.



FOA file photo

Acadia Youth Conservation Corps put newly learned trail skills to work reconstructing the Jordan Pond Trail. In 1999, the AYCC hauled and spread more than 100 yards of crushed rock and gravel; lined more than 100 yards of tread with new wall or coping stone; moved 20 yards of rock construction material by high-line system; built 1,485 feet of graveled tread, and prepared 295 feet of extra tread for finishing. The result is a well-built, ecologically friendly, front-country trail.



FOA file photo

The Maine Conservation Corps began construction with Friends and the park of the Great Meadow Loop, a village connector trail planned to provide easy walking access to the Jesup Path, and other park trails, from Bar Harbor.



ANP photo

Friends funded the Ridge Runner program for the fourth consecutive year. Among other responsibilities, the Ridge Runners: erected 200+ cairns on Sargent, Penobscot, and Cadillac mountains, and destroyed numerous unauthorized and mis-guiding cairns and rock assemblages.

# FRIENDS OF ACADIA

## FOA Advocacy:

- ✓ **Co-created, co-funded, and co-managed** 8-bus MDI public transit system, propane-powered, which — • *carried* 142,260 passengers • *removed* 27,905 cars and 14,773 recreation vehicles • *prevented* 560 tons of emissions, and • *averted* the equivalent of a 133-mile-long traffic jam
- ✓ **Achieved**, with Bar Harbor, first state-approved municipal ban on jet skis (Hamilton Pond)
- ✓ **Drafted** ordinances that were passed by towns of Southwest Harbor and Mount Desert to ban jet skis on Long Pond, Little Long Pond, and Somes Pond, and by town of Tremont to establish 10-hp motor limit on Seal Cove and Hodgdon Ponds.

## FOA Donations to Park and Communities:

- ✓ **Initiated**, with park, ACADIA TRAILS FOREVER, the \$13-million, first-in-America campaign to rehabilitate and privately endow a national park trail system, first to match park entry fees, announced on July 29 at park by Interior Secretary Bruce Babbitt and Park Service Director Robert Stanton
- ✓ **Raised** the largest monetary gift to a Maine conservation organization, \$5 million, to open the Acadia Trails Forever campaign
- ✓ **Contributed** \$204,000 to park for carriage road maintenance
- ✓ **Contributed** \$121,199 to park and communities for trails and other conservation projects
- ✓ **Donated** wages of 35 in-park seasonal workers
- ✓ **Surpassed** \$1.6 million in cumulative gifts to park and communities, 1989-1999

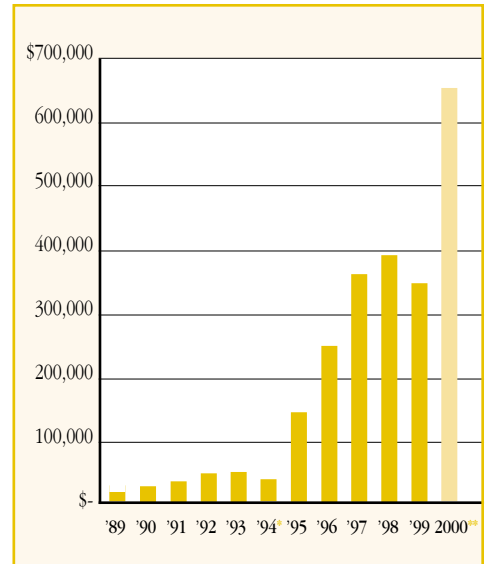
## FOA Trail, Carriage Road and Other Projects:

- ✓ **Funded** Acadia Youth Conservation Corps, of 17 high school students, four Park Service leaders, who, on the trails — • *hauled and spread* more than 100 yards of crushed rock and gravel • *lined* more than 100 yards of tread with new wall or coping stone • *re-vegetated* eroded areas with native plants • *moved* 20 yards of rock construction material by high-line system • *built* 1,485 feet of graveled tread • *prepared* 295 feet of extra tread for finishing • *constructed* 3 dips, 28 checks, and 12 culverts (for drainage) • *built* 40 feet of railing at Sand Beach • *constructed* 40 feet of bogwalk at Bernard Mt.; and, on the carriage roads — • *cleaned* 3,245 feet of ditch, removing 19 yards of material • *restored* 393 feet of ditch wall • *placed* 298 ditch floor tiles • *built* 14 stone culverts
- ✓ **Hired** five college-aged Ridge Runners who — • *erected* 200+ cairns on Sargent, Penobscot, and Cadillac mountains • *destroyed* numerous unauthorized and misguiding cairns and rock assemblages • *eliminated* 50 superfluous blazes painted on rocks • *biked* 804 miles • *contacted* over 2600 individuals or groups with trail information • *donated* spring water and maps • *informed* visitors about “Leave No Trace” principles • *participated* in several search and rescue operations • *assisted* park with visitor surveys and trail and carriage road monitoring studies
- ✓ **Constructed** 5,000 feet of Acadian Ridge Trail, completing this public footpath on private, conserved property
- ✓ **Contributed** 4,681 hours of trail & carriage road volunteer maintenance
- ✓ **Sponsored** 9 British Trust for Conservation trail volunteers

## FOA Management:

- ✓ **Doubled** net assets, including pledges, from \$6.1 million to \$13.8 million
- ✓ **Secured** highest-ever cash revenues, \$5.0 million
- ✓ **Obtained** highest-ever number of gifts
- ✓ **Reduced** fundraising costs from 7.7 cents to 2.3 cents per dollar of total revenue, for a four-year average of 3 cents.
- ✓ **Balanced** operating budget

TOTAL GRANTS DONATED PER YEAR by FOA to Park and Communities



\* 7-month fiscal year \*\*2000 Projected Grants

FOA makes grants from two sources: endowments and direct fundraising. Grants include cash donations to ANP and other entities, amounts FOA paid to FOA employees detailed to ANP, and amounts FOA paid for supplies and support for FOA volunteers and others providing direct services to ANP.

## 1999 Grants

### ACADIA NATIONAL PARK GRANTS

Carriage Road Maintenance	\$ 204,000
Acadia Youth Conservation Corps	52,944
Field Crew Leader & Volunteer Program	19,291
Ridge Runner Program	12,980
Donation Box Proceeds	5,040
Historic Trails Project	5,000
Acadia National Park Interns	4,137
Public Lands Corps	3,000
Georgia Pacific/NPCA Trail & CR Signs	1,600
Peregrine Falcon Study	1,000
Acadia Winter Trails Association	698
Acadia National Park-Firefighters Training	391
Take Pride in Acadia Day	296
National Trails Day	252

Total Acadia National Park Grants \$ 310,629

### COMMUNITY GRANTS

Island Explorer-Propane Buses	\$ 20,980
Downeast Transportation	6,800
Acadian Ridge Trail	5,777
Jet Ski Initiative	1,776
DART for Computer Information Kiosk	1,500
Citizens to Save Maine's Heritage	1,000
Village Connector Trails	504
Acadia Wildlife Foundation	500
MDI Search & Rescue	500
Schoodic Initiative	25

Total Community Grants \$ 39,362

Total 1999 Grants \$ 349,991

We are deeply grateful for the generosity of all who gave in 1999.

THE FOLLOWING INDIVIDUALS AND ORGANIZATIONS CONTRIBUTED TO THE FRIENDS OF ACADIA ANNUAL FUND:

**\$10,000 +**

Anonymous  
 Mr. Peter Blanchard, III  
 Mrs. Kathryn W. Davis  
 Mr. and Mrs. Shelby M.C. Davis  
 Mr. and Mrs. John H. J. Guth  
 Mr. and Mrs. Jack Perkins  
 Mr. David Rockefeller  
 Mrs. Diana Davis Spencer  
 Mr. and Mrs. William P. Stewart  
 Mr. and Mrs. George Strawbridge, Jr.

**\$5,000 – \$9,999**

Mr. Scott Asen  
 Mrs. Eleanor Bourke  
 Mrs. B. E. Carpenter  
 Mr. James Clark and  
 Ms. Susanna Porter  
 Mr. Charles F. Kane, Jr. and  
 Ms. Annie Eldridge  
 Mr. Laurance S. Rockefeller

**\$1,000 – \$4,999**

Anonymous  
 Mr. and Mrs. O. Kelley Anderson, Jr.  
 Mr. and Mrs. Michael Beattey  
 Mr. and Mrs. Benjamin M. Belcher  
 The Hon. and Mrs. Robert O. Blake  
 Mr. Robert E. Blum  
 Mr. and Mrs. Reginald Brack  
 Mr. and Mrs. William Brandt  
 Dr. and Mrs. Keith Brodie  
 Mr. and Mrs. Burrow Brooks  
 Mr. and Mrs. Francis I. G. Coleman  
 Mr. and Mrs. Tristram C. Colket, Jr.  
 Mr. T. A. Cox  
 Dr. and Mrs. Bernhoff A. Dahl  
 Mr. and Mrs. F. Eugene Dixon, Jr.  
 Mr. Richard P. Donohoe  
 Dr. Dianna and Mr. Benjamin Emory  
 Mr. and Mrs. Wilton H. Fair  
 Mrs. Walter Ford  
 Ms. Anne Franchetti  
 Mr. and Mrs. W. West Frazier, IV  
 Mr. and Mrs. Paul Fremont-Smith, Jr.  
 Mr. and Mrs. Paul Growald  
 Dr. and Mrs. Joseph Hafkenschiel  
 Mr. Stephen W. Hanze  
 Mr. and Mrs. Peter Iselin  
 Mr. and Mrs. Denholm M. Jacobs

Mr. and Mrs. H. Lee Judd  
 Mr. and Mrs. Jerry Kaufman  
 Mr. and Mrs. Keith Kroeger  
 Mr. and Mrs. James Anson Lash  
 Ms. Linda W. Lewis  
 Mr. and Mrs. F. Benjamin MacKinnon  
 Mrs. C. Deering McCormick  
 Mrs. Donald G. McLean  
 Mr. and Mrs. Roland Mitchell  
 Mr. W. Kent Olson  
 Mr. and Mrs. C. W. Eliot Paine  
 Mr. and Mrs. Eben Pyne  
 Estate of Mrs. Mary Clark Rockefeller  
 Ms. Clare F. Shepley  
 Dr. and Mrs. Dennis Shubert  
 Mr. and Mrs. E. Newbold Smith  
 Mr. Richard Storck  
 Mr. and Mrs. Donald B. Straus  
 Mr. and Ms. Morris Stroud  
 Mr. and Mrs. W. B. Dixon Stroud, Jr.  
 Mrs. Anne Kanzler Thompson  
 Mr. Cuthbert Train  
 Mr. and Mrs. Thomas Uhlman  
 Dr. and Mrs. Otis D. Wolfe  
 Mr. and Mrs. Stuart Woods  
 Mrs. Charles H. Woodward

**\$500 – \$999**

Anonymous  
 Mrs. Annette Axtmann  
 Mr. Tom Barrett  
 Mr. and Mrs. Edward McC. Blair  
 Mr. and Mrs. Richard Blanchard  
 Mr. and Mrs. Edward A. Brown, III  
 Mr. Charles Butt  
 Rev. and Mrs. Brenton H. Carey  
 Mr. and Mrs. Stephen Chazen  
 Mr. Charles S. Cheston, Jr.  
 Mr. Earl Collier and  
 Ms. Maren Anderson  
 Mr. Harrington M. Cummings  
 Mr. and Mrs. Roderick H. Cushman  
 Mr. Stephen M. Dungan and  
 Ms. Pam Weathers  
 Mr. and Mrs. Frederick Dupree, Jr.  
 Mrs. John C. Eddison  
 Mr. and Mrs. John J. Emery  
 Mr. and Mrs. L. Martin Everett, Jr.  
 Mr. and Mrs. Thomas Flournoy, III  
 Mr. and Mrs. Thomas H. Fox  
 Mr. and Mrs. Philip L. Geyelin  
 Mr. and Mrs. David Goodrich

Mr. Michael E. Goriansky  
 The Rt. Rev. and Mrs. J. Clark Grew  
 Mr. and Mrs. Richard C. Habermann  
 Mr. and Mrs. G. Bernard Hamilton  
 Mr. and Mrs. Robert L. Hatch  
 Mrs. August Heckscher  
 Mr. and Mrs. Aaron J. Heyerdahl  
 Dr. and Mrs. Leonard F. Hirsh, Jr.  
 Rev. and Mrs. Richard Kensingler  
 Mr. and Mrs. E. Robert Kinney  
 Mr. and Mrs. Gilbert H. Kinney  
 Mr. and Mrs. Eugene B. Kinsella  
 Mr. and Mrs. Robert P. Kogod  
 Mr. Joe Lunny  
 Mr. and Mrs. William A. McCue  
 Mr. and Mrs. Don H. McLucas, Jr.  
 Mrs. James W. Michel  
 Mr. and Mrs. K. David Milbury  
 Mr. and Mrs. Mark Miller  
 Mr. and Mrs. Edwin N. B. Nalle  
 Mr. and Mrs. Richard B. Olmstead  
 Mr. and Mrs. Robert Pennoyer  
 Mr. H. Bradlee Perry  
 Mr. Michael Roach  
 Ms. Katheryn Russi  
 Mr. John F. Sauer  
 Mr. and Mrs. Robert Shafer  
 Mr. and Mrs. Huston T. Simmons  
 Mr. Don C. Smith  
 Mr. and Mrs. Richard V. St. John  
 Ms. Patty R. Stanley  
 Mr. A. Wakelee Swartz, Jr.  
 Ms. Basha Szymanska  
 Ms. Anna Coxe Toogood  
 Mr. and Mrs. John R. Wanamaker  
 Mr. and Mrs. Norbert W. Young, Jr.



## \$250 – \$499

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Anonymous  
Mr. and Mrs. Roger Ackerman  
Mr. and Mrs. J. H. Michael Agar  
Mr. and Mrs. Schofield Andrews, III  
Mr. and Mrs. Alexander Ardwin  
Mr. and Mrs. Phillip G. Bennett  
Mr. and Mrs. James G. Blaine, II  
Mr. Frank A. Bodnar  
Mr. and Mrs. Charles Borda, III  
Ms. Ellen T. Brawley  
Mr. and Mrs. John H. Briggs  
Mr. and Mrs. William Buchanan, Jr.  
Mr. and Mrs. Roc R. Caivano  
Mr. and Mrs. David J. Callard  
Mr. and Mrs. Bevin Cherot  
Mr. Robert Crompton  
Mr. and Mrs. Albert H. Curtis, II  
Mr. and Mrs. Philip DeNormandie  
Ms. Reeve Draper  
Mr. and Mrs. William E. Eason, Jr.  
Mr. and Mrs. Lawrence C. Eaton  
Mr. and Mrs. Charles H. Erhart, Jr.  
Mr. Bob Fallon and Ms. Joan Leening  
Ms. Dianne Fecteau and  
    Mr. Ken Clarke  
Mr. and Mrs. Nathaniel Fenton  
Mr. John H. Forsgren  
Mr. Charles K. Foster, Jr.  
Mr. and Mrs. William G. Foulke  
Mr. and Mrs. Charles P. Gogolak  
Dr. Neva Goodwin and  
    Mr. Bruce Mazlish  
Ms. Jane Gray  
Mr. and Mrs. Charles R. Grigg  
Mr. and Mrs. Henry F. Harris  
Mr. Christopher M. Harte and  
    Ms. Katherine Stoddard Pope  
Mrs. Raymond Hawtin  
Mr. and Mrs. Fritz Heimann  
Mrs. John O. Henry  
Mr. and Mrs. Ben Hubbard  
Mr. and Mrs. Christopher Hutchins  
Mr. and Mrs. John W. Ingle, Jr.  
Mrs. Linda B. Jonas  
Mr. and Mrs. Bruce Jones  
Mr. and Mrs. John Kelley, III  
Mr. and Mrs. David S. Kirkland  
Dr. and Mrs. Leung Lee  
Mr. and Mrs. Edward H. H. Leiter  
Ms. Ann Levin  
Mr. and Mrs. Robert Libkind  
Mr. Harry R. Madeira  
Mr. and Mrs. Joseph Marcus  
Mr. and Mrs. Michael Marmer  
Mr. and Mrs. Clement McGillicuddy  
Mrs. Ethel B. Nalle  
Mr. and Mrs. William V. P. Newlin  
Mr. and Mrs. Peter P. Nitze

Mr. and Mrs. Robert L. Noddin  
Ms. Wendy J. Palmquist  
Mr. George L. Peabody  
Mr. Samuel P. Peabody  
Dr. and Mrs. Henry P. Pendergrass  
Mrs. George W. Pepper, III  
Mr. and Mrs. Ferguson Peters  
Mr. and Mrs. Raymond Rappaport  
Mr. and Mrs. Henry T. Reath  
Mr. and Mrs. Joseph V. Reed  
Ms. Susan B. Roberts  
Mr. and Mrs. T. Williams Roberts, III  
Mr. and Mrs. James S. Rogers  
Mr. and Mrs. William Rudolf  
Dr. Steven Salhanick  
Mr. and Mrs. Russ Salisbury  
Mr. and Mrs. Peter Sellers  
Mr. and Mrs. Conrad N. Shisler  
Mr. Frederick B. Stallman, Jr.  
Mrs. Rebecca R. Stebbins  
Mr. Jonathan Stein  
Mr. and Mrs. George G. Stevenson  
Mr. William F. Sweet  
Mrs. Elizabeth T. Taylor  
Mr. R. D. Treadwell  
Mr. and Mrs. William C. Trimble, Jr.  
Mr. and Mrs. Michael S. Triplett  
Mr. and Mrs. Christopher H. Willis  
Mr. Henry J. Winn  
Ms. Joanne Yates and  
    Mr. Craig Murphy  
Mrs. Jane S. Zirkilton



## \$100 – \$249

---

Mr. and Mrs. Walter Abbott  
Mr. and Mrs. James D. Abeles  
Mr. Robert M. Abelson  
Mr. and Mrs. David A. Anderson  
Mr. M. Anderson and  
    Ms. L. Ostergren  
Mr. and Mrs. Robert C. Anderson  
Jennifer Anderson-Lawrence and  
    Stuart Lawrence  
Mr. and Mrs. David Andrews  
Mr. John W. Andrews  
Mr. and Mrs. Richard H. Arndts  
Mr. and Mrs. Adrian Asherman  
Mr. and Mrs. Eugene E. Aubry  
Mrs. Robert H. Avery  
Mr. Greg Baer  
Mr. and Mrs. Robert J. Barrett  
Mr. and Mrs. Larry Bartelt  
Mr. Alfred P. Barton  
Mr. E. B. Bates  
Mr. and Mrs. James E. Bayne  
Mr. Harry B. Beach  
Mr. and Mrs. Dennis Beavers  
Mr. and Mrs. Richard Beck  
Mr. and Mrs. Henry P. Becton  
Mr. and Mrs. Norman Beecher  
Mrs. W. Bell-Watkins  
Mr. and Mrs. William E. Benjamin, II  
Mr. and Mrs. Gordon Berg  
Mr. and Mrs. Arthur N. Berry  
Mr. Steven Bien  
Ms. Karen Smith Bigelow  
Mr. and Mrs. Robert Bird  
Mr. and Ms. Tom Blagden  
Mr. Michael J. Blasik and  
    Ms. Nancy H. Morrison  
Mr. Larry Blood  
Mr. and Mrs. Joseph Bonaventura, Jr.  
Pete and Beverly Bono  
Mr. William Braun  
Mr. and Mrs. David W. Breeden  
Mr. and Mrs. Andrew J. Breen  
Mr. James Brennenstuhl & Family  
Ms. Anne E. Bridges and  
    Mr. Paul C. Bates  
Mr. and Mrs. Audsley F. Bridges  
Mr. and Mrs. J. Reeve Bright  
Ms. Althea Bullard  
Dr. Walter Bundy, III  
Mr. Michael S. Buskus  
Mr. and Mrs. Edwin O. Bussey, Jr.  
Mr. and Mrs. David Butler  
Ms. Amy Campbell  
Mr. and Mrs. Mark Campbell  
Mr. Rob Canora  
Mr. and Mrs. Robert Cawley  
Mr. and Mrs. William H. Ceckler  
Mr. Dexter Chafee  
Ms. Betsy Maria Chalfin  
Major and Mrs. Henry Chary  
Mrs. Mary Chevalier  
Ms. Susan F. Choma and  
    Mr. Allen Zimmerman  
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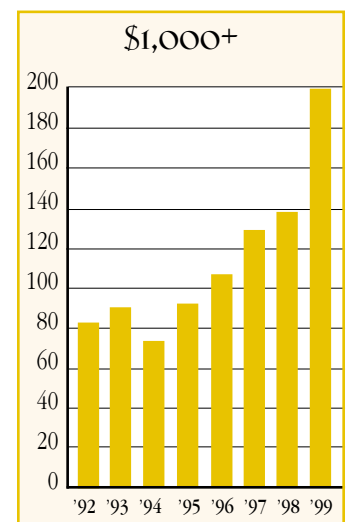
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Sargent Mountain Summit

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# Friends of Acadia

*The mission of Friends of Acadia is to preserve and protect the outstanding natural beauty, ecological vitality, and cultural distinctiveness of Acadia National Park and the surrounding communities, and thereby to ensure a high quality experience for visitors and residents.*

## OPERATING PHILOSOPHY

*To accomplish our mission, we...*

🌀 **Champion park interests:** We advocate for Acadia National Park among the general public, before Congress, and within the National Park Service and other government entities, whether federal, state or local. We forge alliances with agencies and nonprofits to nullify outside threats.

🌀 **Represent park users:** We speak for users in the continual betterment of the park and its operations. We seek a broad membership: everyone who visits Acadia National Park is encouraged to join Friends of Acadia.

🌀 **Make targeted grants:** We raise private-sector funds for select capital projects in Acadia National Park and for its enlightened stewardship. We strive to supplement federal appropriations and services, not replace them.

🌀 **Enhance communities:** We promote conservation in border communities through programs and grants that enhance their natural character and complement park values.

🌀 **Promote volunteerism:** We supply a corps of motivated volunteers to meet designated park needs, including the upkeep of trails and carriage roads.

🌀 **Produce tangible results:** We achieve measurable results from programs and funds expended.

🌀 **Leverage donated funds:** We operate on a sound financial basis, leveraging member dues and other gifts to bring the highest conservation return per donated dollar.

🌀 **Operate independently:** We function as a free-standing nonprofit organization, supportive of the park but independent from it. We reserve the right to differ respectfully.

